Manitoba Agriculture, Food and Rural Initiatives

Supplementary Information for Legislative Review

2005-2006 Departmental Expenditure Estimates

Manitoba

MANITOBA AGRICULTURE, FOOD AND RURAL INITIATIVES
SUPPLEMENTARY INFORMATION FOR LEGISLATIVE REVIEW
2005-2006 DEPARTMENTAL EXPENDITURE ESTIMATES

Notice of Error

In error, one of the other branch explanations was copied over the Livestock Industry (3A) explanation on page 63.

Explanation (1) for Livestock Industry (3A) should read:

The net decrease is due to the net realignment of (8.00) FTEs within the department, a reduction of (5.02) FTEs and an across the government Cost of Living Adjustment. The FTE reduction includes a (4.39) FTE reduction as a result of transferring the Dairy Lab testing function to private industry and (.63) FTE reduction by streamlining technical support. The net realignment of (8.00) FTEs is in order to refocus to take advantage of opportunities identified during the Growing Opportunities process. The creation of the Food Safety and Innovation Services Knowledge Centres are examples of this refocusing.

105-03805/

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES

SUPPLEMENTARY INFORMATION

FOR

LEGISLATIVE REVIEW

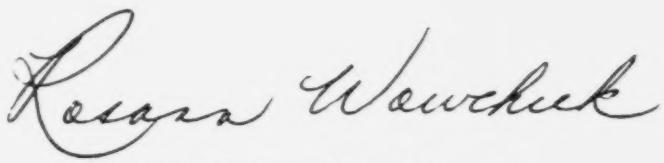
2005-2006 EXPENDITURE ESTIMATES

PREFACE

This publication provides supplementary information relating to the printed main estimates of Manitoba Agriculture, Food and Rural Initiatives. This document provides Members of the Manitoba Legislative Assembly with the objectives, activities, and expected results related to each appropriation in the Department's proposed spending budget. General information about our Department's programs and services are also contained in these pages.

The first section provides an overview of the Manitoba Department of Agriculture, Food and Rural Initiatives 2005/2006 budget requirements. The second section identifies program and financial information including our staff requirements and expenditures. Our program and financial information is displayed under main appropriations for easy cross-referencing to the printed main estimates. A five-year historical budget comparison of the Department's total expenditures as well as a standard glossary of terms are also provided.

We hope this publication will help readers to become aware of Manitoba Agriculture, Food and Rural Initiatives' programs and available resources. Readers are invited to visit our Department's Home Page at www.gov.mb.ca/agriculture to find out more about our wide range of programs and services.



Honourable Rosann Wowchuk
Minister of Agriculture, Food and
Rural Initiatives

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PART 1

DEPARTMENTAL OVERVIEW

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES

MINISTER

Honourable Rosann Wowchuk

DEPUTY MINISTER

Barry Todd

HISTORICAL BACKGROUND

The historic development of Agriculture, Food and Rural Initiatives as a department of the Government of Manitoba can be divided into six distinctive periods:

1. The Initial Period -- 1871-1874 -- joint portfolio with Public Works and Agriculture; 1875-1876 -- appointment of separate Ministers for Agriculture and Public Works; 1877-1882 -- organized and designated as the Department of Agriculture and Statistics.

2. The Second Period -- 1883-1889 -- the Department of Agriculture, Statistics and Health.

3. The Third Period -- 1890-1959 -- the Department of Agriculture and Immigration.

4. The Fourth Period -- 1960-1967 -- the Department of Agriculture and Conservation.

5. The Fifth Period -- 1967-1999 -- named the Department of Agriculture operating under the Department of Agriculture Act.

6. The Sixth Period -- 1999-2003 -- the Department of Agriculture and Food.

7. The Seventh Period -- 2003-Present -- the Department of Agriculture, Food and Rural Initiatives.

Throughout its history the Department has been organized and managed to address the changing challenges and opportunities facing the agriculture and agri-food industry -- in an effective, efficient, and economic manner.

OVERALL RESPONSIBILITIES

Mission and Role

The Department's mission and role statements support the provincial government's commitment to improve the quality of life of all Manitobans. Manitoba Agriculture, Food and Rural Initiatives is committed to the overall provincial strategic priorities of northern development, community economic development, healthy children, sustainable development, clean water, aboriginal development, and civil service renewal.

The mission statement defines the common goal of the Department and its staff. The role statement defines how our organization will achieve its mission.

> ***Mission***
> We are dedicated to creating a supportive environment that advances the greater prosperity and stability of our farm families, other Agriculture, Food and Rural Initiatives partners, and rural communities.
>
> ***Role***
> Within a sustainable agriculture framework we provide leadership and a range of information, programs and services in support of our mission.

Vision

The Department's vision statement provides an overview of a desired and achievable state of the province's agriculture and agri-food industry – and ourselves as an organization – by the Year 2010. The vision goals listed below state what this Department will strive to achieve while working with our farming and industry partners.

- Our farm families, agriculture and agri-food partners and rural communities will achieve a higher quality of life by becoming more prosperous and economically stable.

- Manitoba's agriculture and agri-food sector will be more profitable and competitive through expanded diversification and adding value, a growing livestock sector, and greater market orientation – all within a sustainable agriculture framework.

- Our rural communities will be more healthy and dynamic through expanded local economic and employment opportunities, based on a growing Agriculture, Food and Rural Initiatives sector.

- Our Department will be the leading-edge provider of unbiased technical and up-to-date information to our clients.

Philosophy and Values

The Department's philosophy and values are based on a fundamental caring commitment to people — our clients and our employees. This caring commitment as found in the following statements has stood the test of time. These statements define who we are and our attitude towards others.

The People We Serve — Our Foremost Priority

The people we serve is why our Department exists.

We work together as a team with our clients to advance our province's agriculture and food industry.

The people we serve range from farm families, food processors, consumers, and Cabinet, to other government departments and to our fellow employees.

Our Best Job Performance

We, as employees, are committed to giving our best job performance every day with pride and professionalism.

We Are One Organization

We all share a commitment to our Department, a greater whole, that takes precedence over any of its parts.

Similarly, we all share a greater commitment to the Government of Manitoba and its priorities.

At all employee levels we strive to understand our roles within our Department's overall mission, goals, beliefs and values.

We Are Public Trustees

We are entrusted with managing funds and other resources owned by the public we serve.

At all employee levels we are committed to ensuring that we make the most effective and efficient use of the public resources entrusted to our care.

Within our organization's philosophy and values the primary statement we adhere to is our commitment to **"The People We Serve – Our Foremost Priority"**. In effect, this client-focused commitment serves as the foundation that our other beliefs are built

upon. Throughout the decades Manitoba Agriculture, Food and Rural Initiatives' strategic priorities have undergone considerable change. But our primary commitment has essentially remained the same – and no doubt will continue to remain so in the long-term future.

Growing Opportunities

Manitoba Agriculture, Food and Rural Initiatives released its new organizational structure, *Growing Opportunities*, in December 2004. The first phase of the organizational restructuring involved an extensive consultative process with staff, industry, community leaders and community members. Our partners indicated that Manitoba Agriculture, Food and Rural Initiatives' programs and services needed to be realigned to best meet local community and industry needs and to meet the Department's expanded mandate. They also advised that Manitoba Agriculture, Food and Rural Initiatives needed to work more collaboratively with industry, rural communities, and agricultural associations and organizations to take advantage of emerging opportunities in food and non-food value-added industries.

The Department was encouraged by the high level of participation of people who have a stake in the future of rural Manitoba and in the agriculture and agri-food industry. Twelve focus groups were held involving over 110 clients and industry representatives.

After listening to the input from staff, industry, and communities, the new organizational structure was designed to meet the new thrusts to be undertaken in conjunction with the Department's overall mission as described in the *Destination 2010* vision document. The Department is now actively engaged in Phase 2 of *Growing Opportunities*, which consists of implementing and refining the organizational structure designed in Phase 1. During 2004-2005, the Department will be focused on recruiting, orienting, training and transitioning staff to the new positions established under *Growing Opportunities* and setting up offices for the new organizational units. Department staff will also be consulting further with industry and communities to identify industry and community priorities and to obtain feedback from clients on programming, as part of the Department's new ongoing strategic planning process.

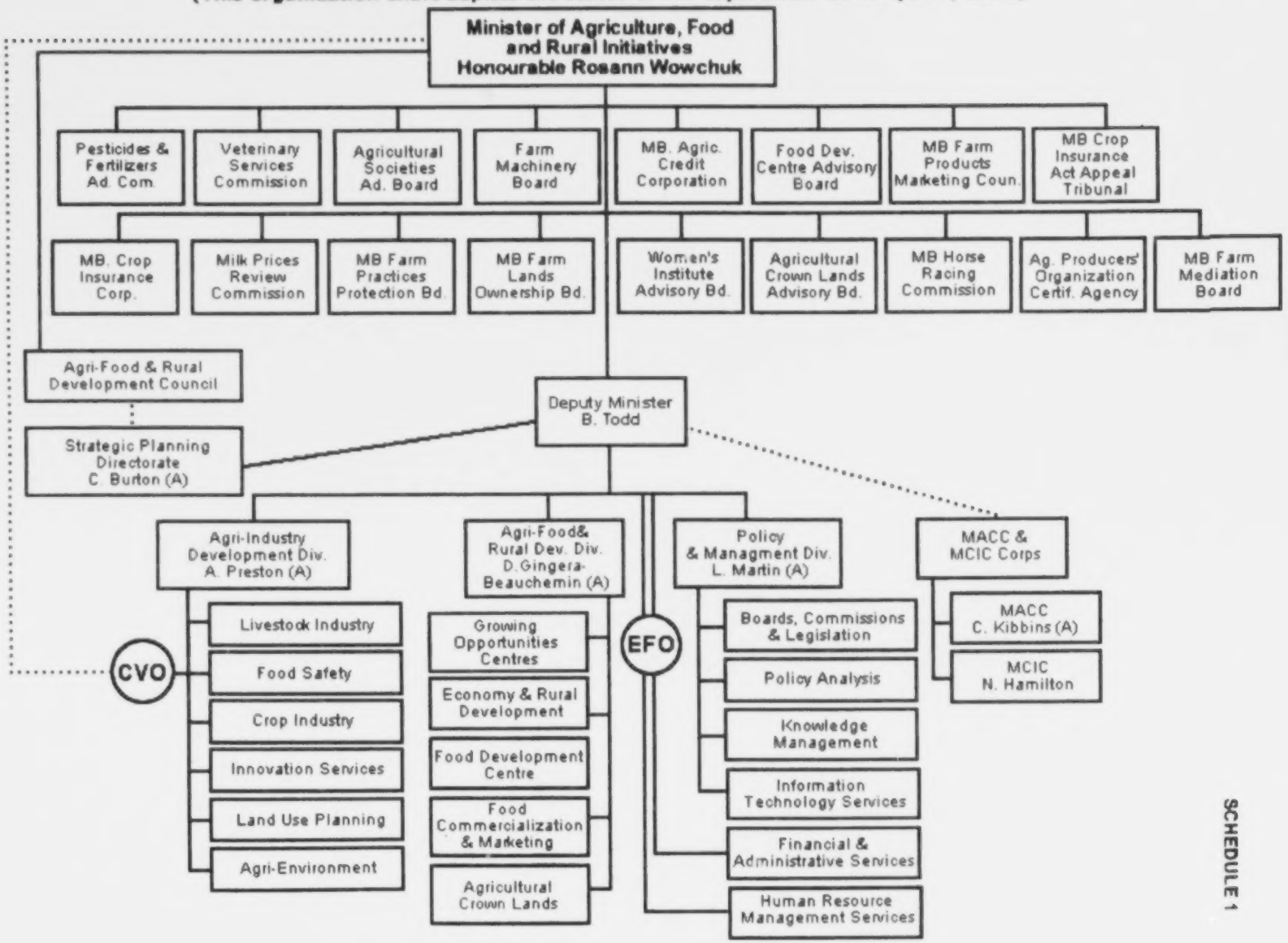
As a result, some of the new programs introduced under *Growing Opportunities* may not yet be fully described in this document. Some programs will be established by April 1, 2005, while other programs will take longer to establish due to staffing and office set-ups required.

Organization Chart

The organization chart within this document depicts the Department's three operating Divisions, a Strategic Planning Directorate, and two affiliated Crown Corporations. A description of the role and responsibilities for each of these organizational units is included later in this document.

Organization Chart of Manitoba Agriculture, Food and Rural Initiatives

(This organization chart depicts the status of the department as at April 1, 2005)



SCHEDULE 1

STATUTORY RESPONSIBILITIES OF THE MINISTER OF AGRICULTURE, FOOD AND RURAL INITIATIVES

The Agricultural Credit Corporation Act
The Agricultural Producers Organization Funding Act
The Agricultural Productivity Council Act
The Agricultural Societies Act
The Department of Agriculture, Food and Rural Initiatives Act
The Agrologists Act
The Animal Care Act
The Animal Diseases Act
The Animal Liability Act
The Bee Act
The Cattle Producers Association Act
The Coarse Grain Marketing Control Act
The Community Development Bonds Act
The Crop Insurance Act
The Crown Lands Act
[Sections 7.2(2) to 7.6 and sections 6, 7, 10, 12(1), 14, 16, 17, 18, 21, 23 and 24 to 28 both inclusive, insofar as they relate to the administration of Crown Lands which may be designated by the Minister of Conservation as agricultural Crown Lands, and Agricultural Crown Lands Grazing and Hay Permits Regulation (Manitoba Regulation 288/88) and Agricultural Crown Land Leases Regulation (Manitoba Regulation 168/2001)]
The Dairy Act
The Family Farm Protection Act
The Farm Income Assurance Plans Act
The Farm Lands Ownership Act
The Farm Machinery and Equipment Act
The Farm Practices Protection Act
The Farm Products Marketing Act
The Fruit and Vegetable Sales Act
The Horse Racing Commission Act
The Horse Racing Regulation Act
The Income Tax Act (sections 11.8 to 11.12)
The Land Rehabilitation Act
The Livestock and Livestock Products Act
The Livestock Industry Diversification Act
The Margarine Act
The Milk Prices Review Act
The Noxious Weeds Act
The Pesticides and Fertilizers Control Act
The Plant Pests and Diseases Act
[except that portion of clause 16(c) that pertains to arborists and clause 16(i)]
The Seed and Fodder Relief Act
The Veterinary Medical Act
The Veterinary Science Scholarship Fund Act
The Veterinary Services Act
The Wildlife Act
[that portion of clause 89(e) that applies to compensation for damage to crops caused by wildlife as it pertains to big game and migratory waterfowl]
The Women's Institutes Act

SCHEDULE 3

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
EXPENDITURE SUMMARY
BY MAIN APPROPRIATION

	Estimates Of Expenditure 2005/2006 $(000's)	Change from 2004/2005 %	Estimates Of Expenditure 2004/2005 $(000's) *
1. Policy and Management	**7,991.3**	14.0	7,012.7
2. Risk Management, Credit and Income Support Programs	**107,117.4**	22.6	87,360.4
3. Agri-Industry Development and Innovation			
Operating	**18,439.5**	4.9	17,578.1
Capital Grants	**200.0**	(33.3)	300.0
Total Agricultural Development and Marketing	**18,639.5**	4.3	17,878.1
4. Agri-Food and Rural Development	**40,081.7**	20.3	33,311.7
5. Cost Related to Capital Assets	**533.8**	3.4	516.4
TOTAL APPROPRIATIONS FOR AGRICULTURE, FOOD AND RURAL INITIATIVES	**174,363.7**	19.4	146,079.3
CAPITAL INVESTMENT (where applicable) (See Part 2B for details)	**165.5**		242.0

*** Reconciliation Statement**
$(000's)

Printed Estimates of Expenditure 2004/2005	145,705.7
Allocation of funds from:	
- Enabling Appropriations: Internal Reform, Workforce Adjustment and General Salary Increases	373.6
Estimates of Expenditure 2004/2005 (Adjusted)	146,079.3

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
PERCENTAGE DISTRIBUTION OF EXPENDITURES
BY OPERATING APPROPRIATIONS
2005/2006

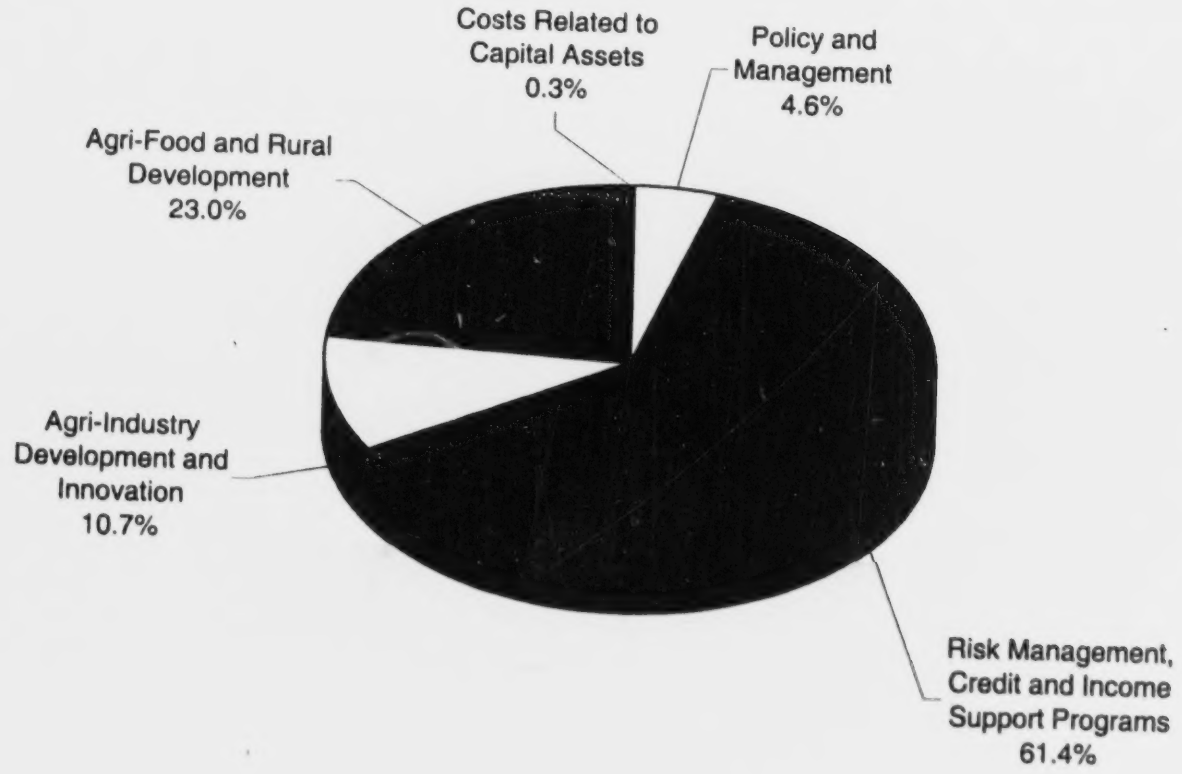

Costs Related to Capital Assets 0.3%
Policy and Management 4.6%
Agri-Food and Rural Development 23.0%
Agri-Industry Development and Innovation 10.7%
Risk Management, Credit and Income Support Programs 61.4%

CHART 1

SCHEDULE 4

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
EXPENDITURE SUMMARY
BY SALARIES AND EMPLOYEE BENEFITS, OTHER EXPENDITURES, CAPITAL GRANTS AND COST RELATED TO CAPITAL ASSETS

ELEMENT	**ESTIMATES OF EXPENDITURE 2005/2006 $(000's)**	ESTIMATES OF EXPENDITURE 2004/2005 $(000's)
SALARIES & EMPLOYEE BENEFITS (Details on Schedule 5)	**35,241.6**	33,288.3
OTHER EXPENDITURES & GRANTS	**130,465.6**	104,583.5
CAPITAL GRANT EXPENDITURES	**8,656.5**	8,207.5
TOTAL	**174,363.7**	146,079.3

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
POSITION SUMMARY BY APPROPRIATION

RES./ APP. NO.	DIVISION / BRANCH	ESTIMATES OF EXPENDITURE 2005/2006 $(000's) FTE	SALARIES *	ESTIMATES OF EXPENDITURE 2004/2005 $(000's) FTE	SALARIES *
3.1	Policy and Management				
	(a) Minister's Salary	**1.00**	**29.4**	1.00	29.4
	(b) Executive Support	**8.00**	**473.9**	8.00	491.1
	(c) Strategic Planning Directorate	**6.00**	**456.9**	1.00	98.7
	(d) Policy Analysis	**19.50**	**1,180.3**	20.50	1,181.5
	(e) Knowledge Management	**18.00**	**1,091.7**	13.00	802.0
	(f) Information Technology Services	**7.00**	**562.5**	7.00	530.1
	(g) Boards, Commissions and Legislation	**8.00**	**547.7**	7.19	461.1
	(h) Land Use Planning	**7.00**	**508.4**	7.00	483.6
	(i) Financial and Administrative Services	**12.00**	**724.1**	12.39	700.9
	(j) Human Resource Management Services	**5.00**	**337.8**	5.00	321.9
	TOTAL	**91.50**	**5,912.7**	82.08	5,100.3
3.2	Risk Management, Credit and Income Support Programs				
	(a) Manitoba Agricultural Services Corporation	**150.00**	**7,430.8**	158.00	7,138.5

Continued...

SCHEDULE 5

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
POSITION SUMMARY BY APPROPRIATION

RES./ APP. NO.	DIVISION / BRANCH	ESTIMATES OF EXPENDITURE 2005/2006 $(000's) FTE	SALARIES *	ESTIMATES OF EXPENDITURE 2004/2005 $(000's) FTE	SALARIES *
3.3	Agri-Industry Development and Innovation				
	(a) Livestock Industry	**69.55**	**4,425.6**	82.57	4,690.2
	(b) Food Safety	**14.00**	**969.1**	6.00	410.9
	(c) Crop Industry	**41.58**	**2,635.9**	49.08	2,947.0
	(d) Agri-Environment	**24.54**	**1,539.3**	24.54	1,403.5
	(f) Innovation Services	**13.00**	**873.6**	5.00	307.0
	TOTAL	**162.67**	**10,443.5**	167.19	9,758.6
3.4	Agri-Food and Rural Development				
	(a) Growing Opportunities Centres	**151.62**	**8,793.0**	160.37	8,558.8
	(b) Economy and Rural Development	**25.89**	**1,666.9**	36.54	2,219.0
	(d) Food Commercialization and Marketing	**7.50**	**521.2**	1.00	73.4
	(e) Agricultural Crown Lands	**11.00**	**473.5**	11.00	439.7
	TOTAL	**196.01**	**11,454.6**	208.91	11,290.9
3	TOTAL FOR DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES	**600.18**	**35,241.6**	616.18	33,288.3

* All salary figures, with the exception of the Ministers, include employee benefits as defined in the glossary.

SCHEDULE 6

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
POSITION SUMMARY 2005/2006
BY STAFF CATEGORY

DIVISION	STAFF CATEGORIES						TOTAL	
	MANAGERIAL		PROFESSIONAL/ TECHNICAL		ADMINISTRATIVE SUPPORT			
	FTE	$(000's)	FTE	$(000's)	FTE	$(000's)	FTE	$(000's)
Policy and Management	14.00 *	1,220.4	50.50	3,049.7	27.00	1,118.2	91.50	5,388.3
Agri-Industry Development and Innovation	7.00	624.4	145.67	8,857.8	10.00	395.9	162.67	9,878.1
Agri-Food and Rural Development	4.00	357.2	170.87	9,413.4	21.14	1,155.4	196.01	10,926.0
Sub-total	25.00	2,202.0	367.04	21,320.9	58.14	2,669.5	450.18	26,192.4
Add: Manitoba Agricultural Services Corporation							150.00	7,430.8 **
TOTAL							600.18	33,623.2 [1]

EXPLANATION:

[1] Reconciliation of Salary Amounts:

Total Salary Costs per above	33,623.2
Employee Benefits (excluding Corporations)	3,175.3
Less: Allowance for Staff Turnover	(1,556.9)
Net Salary Costs per Schedule 5	35,241.6

* Includes Minister and Deputy Minister
** Provincial Share only

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
PERCENTAGE DISTRIBUTION OF SALARIES & EMPLOYEE BENEFITS AND FULL TIME EQUIVALENTS BY OPERATING APPROPRIATIONS
2005/2006

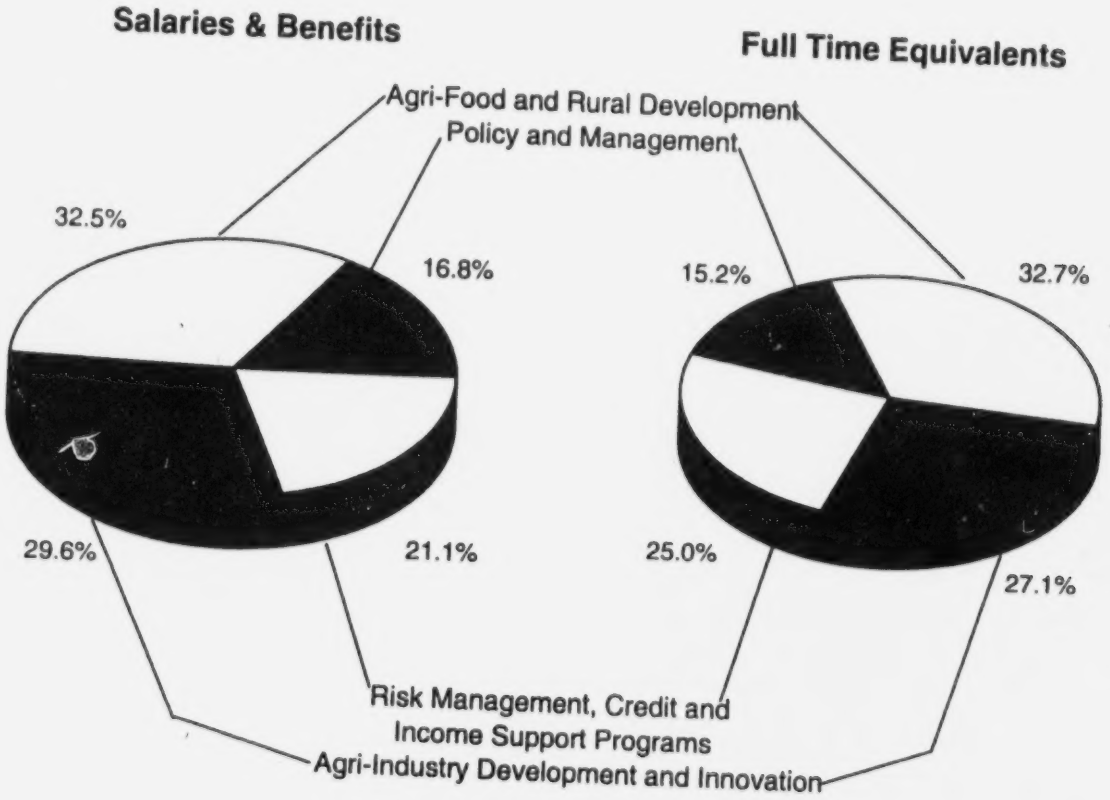


CHART 2

PART 2

A -- PROGRAM AND FINANCIAL INFORMATION

Res./ App. No.	Agriculture, Food and Rural Initiatives (3) Details of Appropriation	**Estimates Of Expenditure 2005/2006 $(000's)**	Estimates Of Expenditure 2004/2005 $(000's)
3.1	POLICY AND MANAGEMENT	**7,991.3**	7,012.7
	Provides for the executive management, planning and control of departmental policies and programs. Coordinates long term policy and program development for Manitoba Agriculture, Food and Rural Initiatives. Conducts research and analysis, and provides agriculture and food statistics and industry intelligence to department staff, industry and the general public. Provides knowledge management leadership, specialized advisory and central support services to the department. Provides support services and funding for the administration of various boards and commissions.		
(a)	Minister's Salary	**29.4**	29.4
(b)	Executive Support	**611.6**	625.9
(c)	Strategic Planning Directorate	**591.7**	130.3
(d)	Policy Analysis	**1,516.2**	1,509.3
(e)	Knowledge Management	**1,251.0**	907.7
(f)	Information Technology Services	**632.6**	605.0
(g)	Boards, Commissions and Legislation	**1,242.9**	1,171.2
(h)	Land Use Planning	**625.8**	599.4
(i)	Financial and Administrative Services	**1,103.9**	1,066.8
(j)	Human Resource Management Services	**386.2**	367.7
		7,991.3	7,012.7

MINISTER'S SALARY – 1A

Objective

- Provides for the additional compensation an individual appointed to the Executive Council is entitled to.

MINISTER'S SALARY -- 1A

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00**	**29.4**	1.00	29.4
TOTAL SUB-APPROPRIATION	**1.00**	**29.4**	1.00	29.4

EXECUTIVE SUPPORT – 1B

Objective

- To provide leadership in ensuring that the department's mission, goals, objectives, and priorities are communicated and effectively carried out.

Activity Identification

- Advise the Minister on strategic and program options regarding the application of government and Ministerial policies and priorities.

- Lead and coordinate the decision-making process in the development, implementation, operation, monitoring and evaluation of department's policies and programs.

- Ensure full management participation in the planning and resource allocation process.

Expected Results

- The department's submitted estimates, through its proposed allocation of financial, physical, and human resources, should reflect the government's policies and priorities.

- The department's services and activities should be delivered equitably, economically, efficiently, and effectively.

EXECUTIVE SUPPORT -- 1B

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00**	**110.8**	1.00	137.2
Professional/Technical	**2.00**	**102.4**	2.00	104.1
Administrative Support	**5.00**	**209.5**	5.00	199.1
Employee Benefits		**51.2**		50.7
Total Salaries & Employee Benefits	**8.00**	**473.9**	8.00	491.1
OTHER EXPENDITURES				
Grants and Transfer Payments		**12.9**		12.9
Transportation		**52.7**		47.7
Communication		**10.9**		10.9
Supplies and Services		**32.3**		39.3
Other Operating		**28.9**		24.0
Total Other Expenditures		**137.7**		134.8
TOTAL SUB-APPROPRIATION		**611.6**		625.9

STRATEGIC PLANNING DIRECTORATE-- 1C

Objectives

- To provide leadership in the development of the Departmental strategic plan and consultations plan.
- To foster excellence in unit-level strategic planning and consultation activities.
- To support, monitor and report on implementation of strategic directions and policies for the Department.
- To integrate the strategic directions of the rural sector and agriculture and food industries into the Departmental strategy.

Activity Identification

- Strategic planning, including environmental scanning, gap analysis, and option identification and analysis.
- Departmental annual planning and reporting process.
- Provide professional advice, support, direction and training to the Department on strategic planning on a macro and unit basis.
- Provide professional advice, support and training to the Department on consultations.
- Undertake and report on macro-level consultations for the Department.

Expected Results

- Greater coordination and collaboration of Departmental policies and programs internally and with the Food Development Centre and the Manitoba Agricultural Services Corporation.
- Renewed, effective partnerships between the Department and sector and industry organizations.
- Increased internal capacity for and use of strategic planning and consultations.

- Enhanced presentation of policy options for consideration by Executive Government.

- Enhanced reporting to Executive Government, the Legislature and the public.

- More effective targeting of Departmental human, fiscal, infrastructural and other resources.

STRATEGIC PLANNING DIRECTORATE -- 1C

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**2.00**	**193.5**	1.00	88.2
Professional/Technical	**4.00**	**213.7**	-	0.3
Employee Benefits		**49.7**		10.2
Total Salaries & Employee Benefits	**6.00** [1]	**456.9** [1]	1.00	98.7
OTHER EXPENDITURES				
Transportation		**27.6**		1.4
Communication		**16.0**		1.1
Supplies and Services		**64.1**		17.5
Minor Capital		**1.4**		0.9
Other Operating		**25.7**		10.7
Total Other Expenditures		**134.8** [2]		31.6
TOTAL SUB-APPROPRIATION		**591.7**		130.3

[1] The increase is due to the realignment of five positions within the department in order to create a Strategic Planning Directorate and an across government Cost of Living Adjustment. The Strategic Planning Directorate is an important component of the implementation of the plan for client-driven, multi-channeled, results-based, integrated staff units. The Directorate will provide secretariat services to the Agri-Food and Rural Development Council and coordinate community/Growing Opportunities Center strategic plans.

[2] The net increase is mainly due to the associated administrative and operating amounts for the realignment of five positions and for increasing the department's number of specialists plus an increase in board costs to create an Agri-Food and Rural Development Council.

POLICY ANALYSIS – 1D

Objective

- To provide research, analysis and advice on government policies that affect the agricultural sector, food products and the rural economy.
- To provide program analysis/evaluation/facilitation/secretariat/technical services and management support documents that enhance the economy and effectiveness of the department's programs and activities.

Activity Identification

- Participate from a policy perspective in the development, implementation and delivery of policies and programs.
- Coordinate or participate in departmental and interdepartmental teams in the development and review of priority areas.
- Represent the Province of Manitoba on federal/provincial and international committees examining and influencing national and international agricultural, food and rural policies and programs.
- Provide policy advice involving the Agricultural Policy Framework, and provide central coordination for its implementation.
- Provide occasional secretariat or technical assistance in the implementation of Departmental initiatives.
- Work with industry representatives in developing policies that benefit agriculture, food and rural areas in Manitoba.
- Provide information on policies and programs to staff and industry.
- Provide leadership and coordination in support of the Succeeding Generations initiative to assist young and beginning producers while addressing the income need of retiring farmers.
- Provide leadership and coordination of the department's Young Farmers Newsletter and the Young Farmers website.

- Provide program input and leadership for the department's internet home page.

Expected Results

- Policy documents for consideration by the Minister and senior officials on key policy areas.
- Management documents for submission to central government.
- Studies and internal reviews of designated program areas for consideration by senior executive members.
- Economic studies and background support documents as required (such as on farm income, farm financing, cost of production, transportation and trade subjects).
- Provincial input into national and international agriculture, food and rural policies and programs (emphasis has been on BSE, business risk management, taxation, domestic and international trade, Agricultural Policy Framework negotiation and implementation, marketing systems, infrastructure and environment).
- Responses to information requests from other governments and departments.
- Information on agricultural policy developments provided to provincial, regional and producer meetings.
- Leadership and support for all program components of Succeeding Generations.
- Up-to-date and comprehensive program information on the department's internet home page.
- Three issues of T*he Young Farmers Newsletter* distributed and posted on the Department's Young Farmer web site each year.

POLICY ANALYSIS – 1D

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**2.00**	**183.7**	2.00	175.4
Professional/Technical	**11.50**	**687.3**	9.50	623.7
Administrative Support	**6.00**	**239.7**	9.00	334.7
Employee Benefits		**134.6**		130.3
Less: Allowance for Staff Turnover	-	**(65.0)**	-	(82.6)
Total Salaries & Employee Benefits	**19.50** [1]	**1,180.3**	20.50	1,181.5
OTHER EXPENDITURES				
Transportation		**28.0**		26.6
Communication		**68.4**		69.6
Supplies and Services		**144.5**		137.2
Minor Capital		**4.2**		4.0
Other Operating		**90.8**		90.4
Total Other Expenditures		**335.9**		327.8
TOTAL SUB-APPROPRIATION		**1,516.2**		1,509.3

[1] The net decrease is due to increasing reliance on technology and a team based approach in order to increase department specialists. One of these positions was realigned from Policy Analysis to Boards, Commissions and Legislation in order to create a Farmer Advisory Service.

KNOWLEDGE MANAGEMENT -- 1E

Objective

- To provide Knowledge Management leadership and to encourage adoption of the science of Knowledge Management through training and support.
- To provide agricultural statistical, marketing, production and outlook information to farmers, the agricultural industry and staff.
- To provide relevant and timely agri-food statistical, marketing, and production information via the medium of the World Wide Web.

Activity Identification

- Integrate Knowledge Management processes into the activities of the department.
- Manage and promote the use of a knowledge warehouse.
- Define alternative information access methods (or multi-channel access) for the department's clients.
- Provide the department and the public with agricultural statistics and market information.
- Analyze domestic and international markets for grains, oilseeds and livestock.

Expected Results

- Develop a knowledge warehouse to support the Growing Opportunities initiative.
- Develop management processes to support the Growing Opportunities team-based structure.
- Maintain and enhance the department's existing GIS based applications and develop a long term strategy for the use of GIS technology in the department.
- Maintain and enhance the department's Internet Home Page.
- Prepare various annual documents such as: Manitoba Agricultural Review,

Manitoba Agriculture Yearbook, and estimates of production of principal crops.

- Develop and maintain a database for market analysis purposes.

- Prepare provincial agricultural estimates in conjunction with Statistics Canada, including those related to farm income, crop production, livestock production and vegetable production.

- Provide outlook information on grains, oilseeds and livestock markets at various conferences, regional meetings and marketing clubs across Manitoba.

KNOWLEDGE MANAGEMENT – 1E

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00**	**89.9**	1.00	88.2
Professional/Technical	**13.00**	**781.2**	7.00	461.0
Administrative Support	**4.00**	**156.6**	5.00	220.7
Employee Benefits		**124.9**		88.2
Less: Allowance for Staff Turnover	-	**(60.9)**	-	(56.1)
Total Salaries & Employee Benefits	**18.00** [1]	**1,091.7** [1]	13.00	802.0
OTHER EXPENDITURES				
Transportation		**11.9**		7.5
Communication		**14.3**		11.9
Supplies and Services		**87.7**		55.3
Minor Capital		**0.6**		0.4
Other Operating		**44.8**		30.6
Total Other Expenditures		**159.3** [2]		105.7
TOTAL SUB-APPROPRIATION		**1,251.0**		907.7

[1] The increase is due to increasing reliance on technology and a team based approach in order to increase department specialists, the realignment of five positions within the department in order to create a Knowledge Management branch and an across government Cost of Living Adjustment. Knowledge Management is at the core of many of the services provided by the department. An important component of Growing Opportunities is a modern system of accessing, storing and retrieving knowledge for clients, staff and industry.

[2] The net increase is mainly due to the associated administrative and operating amounts for the realignment of five positions and for increasing the department's number of specialists.

INFORMATION TECHNOLOGY SERVICES – 1F

Objective

- To provide information technology leadership, management and support to ensure effective delivery of the department's programs and activities.

Activity Identification

- Develop immediate and long-term strategies for the department's information technology direction in response to business needs and organization objectives.
- Maintain, enhance and develop information system initiatives within the department and provide advice and integration information for the associated Crown corporations and special operating agency.
- Enhance the use of technology within the department through consultation, evaluation and recommendation of new technologies.

Expected Results

- Develop secure client access to client specific information.
- Maintain the APF In-Kind Contribution Tracking System and supply any other information and/or information systems related to the execution of the Agriculture Policy Framework (APF) Agreement.
- Support the technologies associated with Knowledge Management.
- Implement the Food Development Centre's Management Information System.
- Maintain the department's existing business applications.

INFORMATION TECHNOLOGY SERVICES – 1F

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00**	**88.6**	1.00	86.9
Professional/Technical	**6.00**	**413.0**	6.00	388.5
Employee Benefits		**60.9**		54.7
Total Salaries & Employee Benefits	**7.00**	**562.5**	7.00	530.1
OTHER EXPENDITURES				
Transportation		**6.8**		6.8
Communication		**4.6**		6.3
Supplies and Services		**24.1**		24.1
Minor Capital		**2.1**		2.1
Other Operating		**32.5**		35.6
Total Other Expenditures		**70.1**		74.9
TOTAL SUB-APPROPRIATION		**632.6**		605.0

BOARDS, COMMISSIONS AND LEGISLATION -- 1G

Objective

- To provide staff support to the Farm Products Marketing Council, the Farm Machinery Board, the Milk Prices Review Commission, the Agricultural Producers' Organization Certification Agency and the Farm Practices Protection Board.

- To conduct the program delivery functions set out in The Family Farm Protection Act and The Farm Lands Ownership Act.

Activity Identification

- Supervise producer boards responsible for regulating various agricultural commodities, either through regularly scheduled meetings (10 to 12), delegations of the boards and/or industry representatives (16 to 18), or as issues arise relating to the operation of the producer boards and (4-6).

- Serve as an appeal body for persons affected by the decisions of various producer boards. (3-4).

- Convene approximately seven to nine Board meetings to consider applications for leave to repossess farm machinery (100 to 125), license dealers and vendors (250), provide financial protection through the Farm Machinery and Equipment Act Fund, and mediate farm machinery and equipment difficulties (15 to 20).

- Assist the Milk Prices Review Commission in establishing milk prices at the producer, wholesale and retail levels, respond to enquiries (50 to 60), and monitor the cost of production formula for fluid milk.

- Assist the Agricultural Producers' Organization Certification Agency in certifying and designating organizations, subject to producer referendums, authorize funding of their activities through membership fees deducted from producer marketings of agricultural products.

- Mediate and attempt to resolve nuisance complaints (6 to 8) relating to odour, noise, dust, smoke or other disturbance resulting from an agricultural operation (taking into consideration normal farm practices, land use control laws, The Environment Act, The Public Health Act and the Regulations under the respective Acts).

- Through The Family Farm Protection Act, assist farmers in improving and sustaining their farming operations under difficult economic conditions through mediation with their creditors, financial counselling, and loan payment guarantees.

- Under The Farm Lands Ownership Act, consider applications for exemption from non-Canadians and public organizations who wish to acquire an interest in farm land in Manitoba.

Expected Results

- Supervision of the following boards:

  -- Manitoba Chicken Producers
  -- Manitoba Egg Producers
  -- Manitoba Pork Council
  -- Manitoba Beekeepers' Association
  -- Dairy Farmers of Manitoba
  -- Manitoba Turkey Producers
  -- Peak of the Market

- Ensure that the producer boards operate within their respective legislative authorities, render decisions to uphold or dismiss appeals by individuals affected by a board's decision, regulation or order, and provide advice to the Minister on issues affecting the various provincial marketing plans, and federal-provincial agreements.

- Examine applications for leave to repossess farm machinery, render decisions on the applications, (resolve 85% of the applications without repossession) and mediate differences between producers and farm equipment dealers/manufacturers.

- Establish fluid milk prices at the producer level and maximum wholesale and retail price semi-annually, based on costs of production, processing and retailing.

- Conduct referendums as requested amongst producers to determine if commodity organizations should be designated under The Agricultural Producers' Organization Funding Act, and to certify one general policy organization.

- Investigate applications to determine whether related disturbance results from a normal farm practice, and endeavour to resolve a dispute between

the aggrieved party and the owner/operator of the agricultural operation.

- Review applications (150 to 200) from both lenders and farmers for assistance in resolving the farmer's financial difficulty; achieve settlement in 70-80% of cases.

- Ensure that the applications for exemption under the Farm Lands Ownership Act are considered within specific guidelines, and provide a response within 45 days in 90% of cases.

BOARDS, COMMISSIONS AND LEGISLATION – 1G

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**2.00**	**175.5**	2.00	163.2
Professional/Technical	**4.00**	**238.6**	2.19	136.7
Administrative Support	**2.00**	**74.2**	3.00	113.6
Employee Benefits		**59.4**		47.6
Total Salaries & Employee Benefits	**8.00** [1]	**547.7** [1]	7.19	461.1
OTHER EXPENDITURES				
Transportation		**88.3**		79.6
Communication		**41.3**		40.0
Supplies and Services		**481.9**		407.7
Minor Capital		**5.4**		5.0
Other Operating		**78.3**		73.8
Total Other Expenditures		**695.2**		606.1
GRANT ASSISTANCE				
Grants and Transfer Payments		- [2]		104.0
TOTAL SUB-APPROPRIATION		**1,242.9**		1,171.2

[1] The net increase is due to increasing reliance on technology and a team based approach in order to increase department specialists, the realignment of 1.00 FTE from the Policy Analysis branch in order to create a Farmer Advisory Service, (.19) FTE reduction by streamlining technical support and an across government Cost of Living Adjustment. This section will support the Farmer's Advisory Service that will be independent and assist clients within the increasingly complex industry environment.

[2] As a result of an Electronic Gaming Agreement between the Manitoba Jockey Club and Manitoba Lotteries Corporation, the $104.0 annual grant from Manitoba Agriculture, Food and Rural Initiatives is no longer required.

LAND USE PLANNING -- 1H

Objective

- To provide agricultural land use planning assistance to producers, local and provincial farm organizations, municipalities, planning districts, other government departments and agencies, as well as other groups.

Activity Identification

- Advise planning districts, producers, municipalities and government agencies on agricultural land use issues.

- Participate in the preparation of agriculturally oriented, rural municipality based background studies and provide input and coordination from an agricultural perspective into the establishment of municipal and planning district development plans and zoning by-laws.

- Provide departmental review of all development plans, zoning by-laws and any amendments to ensure the appropriate protection and development of Manitoba's prime and viable agricultural land and to protect agricultural operations from encroachment by other land uses, which could adversely affect their sustainability.

- Provide departmental review of all Subdivision proposals in agricultural areas, as well as conditional use and variation proposals at the request of Municipal Councils, to ensure land is appropriately subdivided and developed to avoid conflict and restrictions on the management of agricultural lands, operations and activities.

- Provide input into the resolution of disputes over agricultural land use issues including cooperation and coordination with staff of other departments in the preparation and presentation of MAFRI's position at Municipal Board Hearings and Planning District Hearings.

- Coordinate and provide agricultural input into the review of a range of different types of proposals where agricultural land and operations may be impacted, including Environment Act proposals, highway development proposals, utility proposals (hydro, gas, oil, pipeline, or water line installations), etc.

- Provide agricultural representation into the ongoing Consultation on Sustainable Development Implementation (COSDI) process, Capital Region Policy Planning process, Review of the Provincial Land Use Policies Regulation and the review of The Planning Act, including amendments to the approval process for livestock operations and a provincial livestock siting regulation.

Expected Results

- Input and recommendations on a range of land use related issues through 595 assessments of subdivisions, 195 written proposals, and technical advice on 32 proposals filed pursuant to The Environment Act.

- Communication of the implications of land use regulations on agricultural operations at 13 producer meetings, 4 MAFRI staff meetings, and at 5 soils tours.

- Forty-five in-person meetings or public hearings with Councils and Planning District Boards to discuss MAFRI concerns. Present concerns on behalf of MAFRI at 3 Planning District Board Hearings and 6 Municipal Board Hearings.

LAND USE PLANNING -- 1H

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00**	**89.9**	1.00	88.2
Professional/Technical	**5.00**	**326.4**	5.00	309.1
Administrative Support	**1.00**	**37.1**	1.00	36.4
Employee Benefits		**55.0**		49.9
Total Salaries & Employee Benefits	**7.00**	**508.4**	7.00	483.6
OTHER EXPENDITURES				
Transportation		**31.7**		31.7
Communication		**12.2**		13.9
Supplies and Services		**34.7**		34.7
Minor Capital		**3.2**		3.2
Other Operating		**35.6**		32.3
Total Other Expenditures		**117.4**		115.8
TOTAL SUB-APPROPRIATION		**625.8**		599.4

FINANCIAL AND ADMINISTRATIVE SERVICES – 1I

Objective

- To advise, plan, administer, report and ensure effective implementation and adherence to the varied central and departmental policies, goals, programs and activities.

- To provide improved financial and administrative services to operational units and support enhanced management accountability within the department, associated corporations and special operating agency.

Activity Identification

- Process division and central payment and revenue documents, departmental year-end adjusting and closing entries and reporting.

- Audit of financial transaction activity within regions and branches.

- Process requisitions for office supplies, advertising, office equipment, printing and telecommunications.

- Prepare month-end financial reports for trust funds, general ledger accounts and out-of-province travel.

- Coordinate the departmental vehicle fleet by assessing branch requirements.

- Compile, analyze, develop and make recommendations concerning internal/external reports, expenditure and revenue estimates, capital supply estimates, and monthly cashflows.

- Provide cash management support that includes coordinating cost centre and internal order development as well as the requirement for fund transfers.

- Support strategic decision-making through the provision of management information and program related systems and financial analysis for the department, Treasury Board and Cabinet.

- Prepare and analyze financial statements and act as a management, administrative, financial and program resource.

- Assist in the administrative coordination and evaluation process of federal-provincial agreements and activities.

- Provide administrative management for The Freedom of Information and Protection of Privacy Act activities including training of departmental staff.

- Provide training, support and best practice advice and counsel to SAP end users and managers.

- Develop and coordinate the department's Annual Report, Estimates Debate Book and Supplementary Information for Legislative Review.

- Provide administration of departmental Records Management activities.

- Provide coordination of the Student Employment Program for the department.

- Administer accommodation activity for the department as well as the Accommodation Cost Recovery System (ACRS).

- Administer the parking program in the department.

- Coordinate Sustainable Development Procurement activities within the department including annual planning, monitoring and reporting.

- Provide asset management in the department.

- Conduct audits of branch SAP processing.

Expected Results

- Process approximately 1,500 SAP payments per year.

- Ensure compliance with department and government policies, accuracy and completeness of financial activity.

- Process revenue transactions on a daily basis amounting to 100 per year.

- Process requests for access under The Freedom of Information and Protection of Privacy Act within 30 days.

- Ensure branches have the required government vehicles to meet their needs.

- Compile annual estimates, monthly cashflows, capital supply estimates, and the Annual Report within established time frames.

- Ensure accurate information on the availability of resources is provided on a timely basis to facilitate decision-making for the achievement of departmental objectives.

- Ensure research and analysis of information required by the department, Cabinet and Treasury Board is provided on a timely basis.

- Prepare and analyze financial statements as required.

- Monitor and participate in the departmental financial development process related to Canada-Manitoba Agreements.

- Monitor and ensure that the provisions of The Freedom of Information and Protection of Privacy Act are adhered to. Ensure applications are processed within the prescribed time frames and reported centrally on a quarterly basis.

- Monitor and coordinate records management activities in the department by ensuring staff are trained and knowledgeable, and have the appropriate records schedules in place for the timely movement of records to storage and destruction centres.

- Monitor and coordinate accommodation activity in the department (93 locations) on an ongoing basis to ensure branches have adequate and useable space, and determine cost savings wherever possible.

- Monitor and coordinate 210 parking spots to ensure parking guidelines are adhered to and payments are made and processed in a timely manner.

- Monitor and maintain inventory of departmental assets.

- Monitor and ensure sustainable development procurement practices are consistent with the overall Sustainable Development department plan.

- Monitor and coordinate the student hiring requests process ensuring requests are approved and communicated to department management.

- Prepare and monitor contracts processing in the department such as Covering New Ground and Irrigation Development.

FINANCIAL AND ADMINISTRATIVE SERVICES – 1I

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**2.00**	**170.5**	2.00	167.3
Professional/Technical	**3.00**	**163.6**	3.00	155.8
Administrative Support	**7.00**	**311.9**	7.39	305.1
Employee Benefits		**78.1**		72.7
Total Salaries & Employee Benefits	**12.00** [1]	**724.1**	12.39	700.9
OTHER EXPENDITURES				
Transportation		**7.3**		6.9
Communication		**96.0**		95.0
Supplies and Services		**199.3**		187.5
Minor Capital		**5.1**		4.8
Other Operating		**72.1**		71.7
Total Other Expenditures		**379.8**		365.9
TOTAL SUB-APPROPRIATION		**1,103.9**		1,066.8

[1] The decrease is mainly the result of streamlining administrative support by increasing reliance on technology and is based on the government's fiscal restraints while working to minimize the impact on service delivery.

HUMAN RESOURCE MANAGEMENT SERVICES -- 1J

Objective

- To provide for the development, implementation and administration of the departmental human resource program.

Activity Identification

- Provide for ongoing management training to meet the updated needs of the Manitoba Agriculture, Food and Rural Initiatives (MAFRI) including the Food Development Centre (FDC) and Manitoba Agriculture Credit Corporation (MACC) within the Consolidated Human Resource Unit of Agriculture, Food and Rural Initiatives, Conservation, Water Stewardship and Intergovernmental Affairs and Trade (IAF). The emphasis within MAFRI will be on management and leadership training, transition training and new skills development due to the Growing Opportunities initiative.

- Staff vacant positions within MAFRI under delegated authority, including the FDC.

- Coordinate and develop staff training programs for MAFRI, including MACC, FDC and IAF. Work in co-operation with the Growing Opportunities training co-ordinator in identifying and meeting staff training and development needs.

- Develop and administer the department's wage and salary (classification) system, including FDC.

- Facilitate the implementation of MAFRI's Employment Equity Plan including monitoring progress and results.

- Provide assistance to management on labour relations issues.

- Provide assistance to management on human resource, succession planning and organizational effectiveness issues.

- Coordinate human resource activities within the Consolidated Unit.

- Provide comprehensive payroll and benefit administration services, including attendance management for the amalgamated payroll operations and management information reporting within the Consolidated Unit.

Expected Results

- Skill development in orienting new employees and managing performance.
- Improved knowledge and skills to ensure provision of quality service to clients.
- Improved knowledge and skills for staff to transition and/or compete for new job opportunities within the Growing Opportunities initiative.
- Improved productivity through performance management and measurement.
- Administration, implementation and evaluation of the department's staffing and wage and salary systems under delegated authority.
- Continued emphasis on Employment Equity in staffing and development.
- Continued assistance and advice to management on labour relations issues.
- Assist management to plan effective human resource strategies to enhance organizational effectiveness.
- Provision of comprehensive payroll services and benefits administration.

HUMAN RESOURCE MANAGEMENT SERVICES -- 1J

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00**	**88.6**	1.00	87.4
Professional/Technical	**2.00**	**123.5**	2.00	121.1
Administrative Support	**2.00**	**89.2**	2.00	80.2
Employee Benefits		**36.5**		33.2
Total Salaries & Employee Benefits	**5.00**	**337.8**	5.00	321.9
OTHER EXPENDITURES				
Transportation		**1.8**		1.8
Communication		**4.6**		5.9
Supplies and Services		**30.4**		30.4
Other Operating		**11.6**		7.7
Total Other Expenditures		**48.4**		45.8
TOTAL SUB-APPROPRIATION		**386.2**		367.7

Res./ App. No.	Agriculture, Food and Rural Initiatives (3) Details of Appropriation	**Estimates Of Expenditure 2005/2006 $(000's)**	Estimates Of Expenditure 2004/2005 $(000's)
3.2	RISK MANAGEMENT, CREDIT AND INCOME SUPPORT PROGRAMS	**107,117.4**	87,360.4
	Manitoba Agricultural Services Corporation: Provides for the amalgamation of the Manitoba Agricultural Credit Corporation and the Manitoba Crop Insurance Corporation in 2005/06. A variety of credit programs including direct loans, refinancing and loan guarantees, voluntary crop production insurance, wildlife damage compensation and special assistance programming will be offered. These programs assist farmers with their financing needs and assist in minimizing the impacts that crop production fluctuations have on their income.		
	Canadian Agricultural Income Stabilization (CAIS) Program: Provides for Manitoba's share of assistance under the CAIS program, which is intended to help farmers manage their operations when they incur a decline in income.		
	Livestock Industry Development Assistance: Provides support to Manitoba's livestock value-added sector and fosters sustainable development and investment.		
	Farmland School Tax Rebate: Provide for the cost of provincial tax rebate payments for school taxes on farmland.		
(a)	Manitoba Agricultural Services Corporation	**35,154.1**	35,056.5
(b)	Canadian Agricultural Income Stabilization Program	**52,501.0**	50,301.0
(c)	Livestock Industry Development Assistance	**1,000.0**	2,500.0
(d)	Farmland School Tax Rebate	**20,000.0**	-
(e)	Less: Recoverable from Rural Economic Development Initiatives	**(1,537.7)**	(497.1)
		107,117.4	87,360.4

MANITOBA AGRICULTURAL SERVICES CORPORATION – 2A

Objective

- To support and encourage the development and diversification of Manitoba's rural economy through the provision of credit and programs to manage income risk.

CREDIT PROGRAMMING
(currently the Manitoba Agricultural Credit Corporation)

Activity Identification

- Make direct loans for land purchases and other farming activities.
- Guarantee farm loans made by the private sector.
- Provide interest benefits through the young farmer rebate.
- Provide special assistance in cooperation with the Manitoba Farm Mediation Board.
- Provide emergency financial assistance on the direction of the Government of Manitoba.
- Provide financial assistance for rural economic development.

Expected Results

- Administer a total loan/guarantee portfolio of $600 million, covering 5,000 Manitoba farmers.
- Provide $95 million in new loans.
- Facilitate $103 million in loans to agricultural enterprises through the private sector by providing $27 million in loan guarantees.
- Provide interest benefits of $1.5 million to young farmers.
- Facilitate $2.1 million in loans for rural economic development through $1.48 million in loan guarantees and $0.25 million in direct loans.

INCOME RISK MANAGEMENT PROGRAMMING
(currently the Manitoba Crop Insurance Corporation)

Activity Identification

- Administer the Canada-Manitoba Production Insurance Program.
- Offer unsubsidized hail insurance for crops.
- Administer the Wildlife Damage Compensation Program which covers damage to agricultural products caused by migratory waterfowl and big game animals, as well as livestock predation.
- Administer other Government of Manitoba programs that provide income compensation.

Expected Results

- Provide $1.1 billion of production insurance liability, covering 9.5 million acres and 10,000 farming operations.
- Provide $260 million of hail insurance liability, covering 2.4 million acres and 3,000 farming operations.
- Pay $1.4 million in wildlife damage compensation.

MANITOBA AGRICULTURAL SERVICES CORPORATION – 2A

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
GRANTS AND TRANSFER PAYMENTS				
(1) Administration - Manitoba Agricultural Credit Corporation				
Total Salaries & Employee Benefits	**56.00** [1]	**3,963.4**	60.00	3,815.7
Total Other Expenditures		**925.8**		925.8
Total Administration		**4,889.2**		4,741.5
(2) Administration - Manitoba Crop Insurance Corporation				
Total Salaries & Employee Benefits	**94.00** [1]	**3,123.9**	98.00	2,996.6
Total Other Expenditures		**1,408.9**		1,392.4
Total Administration		**4,532.8**		4,389.0
(3) Insurance Premiums		**23,098.0**		23,276.0
(4) Wildlife Damage Compensation		**732.4**		758.1
(5) Net Interest Costs and Provisions		**1,356.0**		1,376.0
(6) Special Farm Assistance		**100.0**		100.0
(7) Emergency Loan Assistance		**141.3**		135.9
(8) Bridging Generations Initiative		**304.4**		280.0
TOTAL SUB-APPROPRIATION		**35,154.1**		35,056.5

[1] The decrease is the result of streamlining through the planned amalgamation of the Manitoba Crop Insurance and Credit Corporations which is based on the government's fiscal restraints while working to minimize the impact on service delivery.

CANADIAN AGRICULTURAL INCOME STABILIZATION (CAIS) PROGRAM – 2B

Objective

- To provide farmers with comprehensive, predictable, individually targeted income stability.

Activity Identification

- CAIS enables producers to stabilize their income levels through a selection of coverage based on a percentage of their reference (historical) margins.
- Producers participate in the program by making deposits in proportion to the coverage level selected.
- When the farm's margin drops below its historic average, the producer withdraws the funds on deposit related to the drop, and receives the government payment triggered by the drop.
- CAIS is part of the Agricultural Policy Framework, and as such the government portion is funded by the federal and provincial governments on a 60/40 basis.
- Producers of all commodities are eligible under the program.
- CAIS in Manitoba is administered by the federal government, located in Winnipeg.
- The department monitors CAIS, has representation on design and issue committees, and provides the Minister with advice on its effectiveness. A departmental representative will be a member of the National CAIS committee.

Expected Results

- Producers will realize increased stability in their incomes with government assistance when their margin drops.

CANADIAN AGRICULTURAL INCOME STABILIZATION PROGRAM -- 2B

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	**$(000's)**	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		**52,501.0** [1]		50,301.0
TOTAL SUB-APPROPRIATION		**52,501.0**		50,301.0

[1] The increase is due to the Federal/Provincial agreement to enhance the CAIS program to include negative margin coverage and higher payment caps.

LIVESTOCK INDUSTRY DEVELOPMENT ASSISTANCE -- 2C

Objectives

- To provide producers and processors with targeted financial and operational support to foster the sustainable expansion of all parts of the livestock industry.

- To strengthen and stabilize sectoral incomes by facilitating the development of new markets and clients for livestock and meat products.

Activity Identification

- Provide focused assistance in support of sustainable growth in the livestock industry and its individual sectors.

- Provide leadership in the identification of opportunities for sectoral development, including new markets, diversification and value-added options.

- Work in partnership with the agriculture and agri-food industry to develop and implement strategies to enhance structural and sectoral capacity and to capture and optimize opportunities.

Expected Results

- Livestock production will be increasingly diversified and will grow at a sustainable rate.

- Livestock producers will realize increased stability in their incomes.

- Processors will realize increased profitable activity with access to a secure and stable supply of several animal species.

- Producers and processors will secure new, profitable markets.

- Increased activity in secondary and tertiary processing.

LIVESTOCK INDUSTRY DEVELOPMENT ASSISTANCE -- 2C

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		**1,000.0** [1]		2,500.0
TOTAL SUB-APPROPRIATION		**1,000.0**		2,500.0

[1] The decrease is due to the reduction of ($2,500.0) for 2004/05 Ranchers Choice Cooperative support and the introduction of $1,000.0 to provide short term bridge funding associated with the BSE crisis and for initiatives to bring long-term sustainability to the industry.

FARMLAND SCHOOL TAX REBATE -- 2D

Objectives

- To foster increased equity among rural land owners in the provision of support for educational costs in their local Rural Municipality.
- To foster greater net farm income stability by reducing costs.
- To minimize the administrative requirements for applicants.

Activity Identification

- Administer payment of tax rebates to eligible farm owners.

Expected Results

- Gross costs of production will be reduced.
- Net farm income will increase.

FARMLAND SCHOOL TAX REBATE -- 2D

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
Farmland School Tax Rebate		20,000.0 [1]		-
TOTAL SUB-APPROPRIATION		**20,000.0**		-

[1] The increase is due to the introduction of the Farmland School Tax Rebate to reduce school taxes on farmland and thereby increase farm income support.

LESS: RECOVERABLE FROM RURAL ECONOMIC DEVELOPMENT INITIATIVES – 2E

Objective

- To facilitate the funding necessary to enhance sustainable community and economic development in rural and northern Manitoba.

Activity Identification

- Provide for the recovery of expenditures related to the Rural Entrepreneur Assistance program (REA), the Community Works Loan program (CWLP) and the Livestock Industry Development Assistance program (LIDA).

Expected Results

- Funding for Rural Economic Development Initiative programs and for Regional Development Corporations to meet the requirements of rural and northern Manitoba.

LESS: RECOVERABLE FROM RURAL ECONOMIC DEVELOPMENT INITIATIVES (REDI) -- 2E

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	**$(000's)**	FTE	$(000's)
Recoverable from REDI		**(1,537.7)** [1]		(497.1)
TOTAL SUB-APPROPRIATION		**(1,537.7)**		(497.1)

[1] The increase is mainly due to the introduction of further livestock industry development assistance under appropriation 2C which will be fully recovered from Rural Economic Development Initiatives.

Res./ App. No.	Agriculture, Food and Rural Initiatives (3) Details of Appropriation	**Estimates Of Expenditure 2005/2006 $(000's)**	Estimates Of Expenditure 2004/2005 $(000's)
3.3	AGRI-INDUSTRY DEVELOPMENT AND INNOVATION	**18,639.5**	17,878.1
	Provides technical support, leadership, specialized services and information to staff, producers, and industry to enhance the development of Manitoba's agri-food industry and rural economy. Develops and extends leading edge knowledge in specialized areas. Provides advice on the control and prevention of crop and livestock diseases and administers the various laboratories and programs including the veterinary and crop diagnostic laboratories. Provides advice and professional support in the areas of agronomy, livestock production, veterinary science, food safety, environmental sustainability, diversification, research, innovation and adaptation. Provide liaison and coordination of research with provincial and federal agri-food research agencies.		
	Agri-Food Research and Development Initiative: Provides funding for an agriculture development and research initiative aimed at enhancing diversification and value added opportunities in Manitoba's agri-food sector.		
	Agricultural Sustainability Initiative: Provides funding assistance and support to provincial and local organizations to encourage the adoption of sustainable agricultural practices.		
	Grants to the University of Manitoba and the Prairie Agricultural Machinery Institute: Provides funding in support of agricultural research.		
(a)	Livestock Industry		
	Operating	**6,571.2**	6,945.1
	Capital Grants	**200.0**	300.0
	Total Livestock Industry	**6,771.2**	7,245.1
(b)	Food Safety	**1,176.5**	503.9
(c)	Crop Industry	**3,437.4**	3,814.4
(d)	Agri-Environment	**1,920.8**	1,772.0
(e)	Irrigation Development	**922.5**	922.5
(f)	Innovation Services	**1,091.8**	400.9
(g)	Agri-Food Research and Development Initiative	**1,000.0**	1,000.0
(h)	Agricultural Sustainability Initiative	**1,118.5**	1,118.5
(i)	Grant to the University of Manitoba	**868.3**	768.3
(j)	Grant to the Prairie Agricultural Machinery Institute	**332.5**	332.5
		18,639.5	17,878.1

LIVESTOCK INDUSTRY – 3A

Objective

- To enhance the development, diversification and productive capabilities of Manitoba's livestock producers and processors by providing technical and specialized services along the agri-food continuum.

Activity Identification

- Provide specialist technical production and processing support to the department for beef, dairy, swine, sheep, goats, poultry, horses, bison, and non-traditional livestock.

- Administer and update relevant Acts and Regulations to ensure they meet the needs of today's agri-food sector and consumers of Manitoba's food products.

- Promote modern and efficient management practices to support producers in their efforts to maximize returns and develop beef cow-calf and feeder industries in a sustainable manner.

- Work closely with producers of ruminant animals to ensure that they are aware of programs in place to assist them through the BSE crisis.

- Actively support regulatory activities including licensing and bonding of livestock dealers and agents to ensure beef producers in Manitoba are protected against default in payment, and a brand registry and transportation manifest to protect producers against theft of animals.

- Work closely with the bison industry to put production, product development and marketing information into the hands of producers through annual seminars, on-farm consultations and development of a web page, and to develop consumer awareness of the nutritional quality and acceptability of bison meat.

- Work closely with the Manitoba equine industry to increase revenues and improve standards through communication of equine technical educational information, and implementation of departmental programs and strategies for sustainable development, industry promotion and market development.

- Continue to work with Manitoba Agriculture, Food and Rural Initiatives 4-H staff and the Manitoba Equine Ranchers Association to promote the Manitoba 4-H Young Horse Development Program with the goal of assisting young people in learning responsible horse care and training.

- Provide technical and specialized services to goat producers and regional staff in production and marketing, and cooperate with industry organizations in activities towards industry development and viability.

- Provide current management information on production and marketing of all non-traditional livestock species to producers upon request, including but not limited to non-native deer, llamas, alpacas, ostriches, rheas, emus and wild boar.

- Work closely with the Manitoba Elk Growers Association (MEGA) on regulatory issues.

- Promote modern and efficient nutritional practices to support all livestock producers in their efforts to maximize returns.

- Provide information to poultry producers and industry on environment, nutrition and food safety by holding industry workshops, investigating husbandry issues of concern to industry and carrying out individual on-farm assessments on topics including ventilation, manure management and bird health.

- Cooperate with all segments of the poultry industry in working to resolve major issues such as the disposal of end-of-lay hens.

- Assist in the administration of the Manitoba Hatchery Supply Flock Export Testing Program to facilitate the annual export of $6 million of product.

- Provide technical and specialized services and information to sheep producers, staff and industry on production, marketing and industry development.

- Work closely with sheep industry organizations to assist with industry-initiated programs such as the Manitoba Sheep Initiative, on-farm food safety programs and projects as they arise.

- Provide information to swine producers and industry through the Manitoba Swine Seminar, Hog and Poultry Days, development of swine cost of production budgets, an industry newsletter and web page.

- Monitor expansion in both sow and feeder pig places on a quarterly basis.

Expected Results

- Administration of *The Livestock and Livestock Products Act*, *The Livestock Industry Diversification Act*, *The Animal Liability Act*, and associated regulations.

- Implementation of the Milk Quality Assurance Program by developing a safety-based, milk production management program.

- Administration of livestock dealer licensing and bonding (91 dealers and 87 agents), registration of the 2,913 brands in active use, and the sale of an expected 570 manifest books.

- Inspection of 64 hatchery supply flocks on 42 farms to ensure Manitoba poultry meets domestic and international requirements in support of $6 million of chick and poultry exports to the U.S.A.

- Work intensively with First Nations groups.

- Continue to work with the Manitoba Elk Growers Association (MEGA) to move toward a return to economic viability of the elk industry.

- Annual inspection and licensing of all elk farms.

- Attendance at the annual meeting of the Pregnant Mare Urine (PMU) Code of Practice Committee and assistance to the equine industry as appropriate with the annual horse conference.

- Assistance to the Manitoba Goat Association in developing their HACCP-based food safety program.

- Provision of technical production and advice and other services as appropriate to persons interested in investigating and pursuing production of non-traditional livestock.

- Provision of appropriate training and assistance to livestock producers, agri-business and staff in developing rations which utilize Manitoba feedstuffs, where appropriate, to meet nutritional and production goals.

- Preparation and distribution of three Nutrition Update newsletters.

- Delivery of five poultry producer seminars.
- An investigation of how to better manage dry poultry manure storage structures.
- Continued trials on how to improve winter ventilation to ensure animal health and care.
- Development of an environmentally sustainable method of composting end-of-lay hens outdoors under Manitoba conditions.
- Processing of export permits required for shipment of chicks and poults to Minnesota and other U.S. States.
- Work with the Manitoba Rural Adaptation Council (MRAC) project towards further development of the sheep industry.
- Updated references to regulations in the "Living with Livestock Production" factsheet series and preparation and distribution of four "Swine Update newsletters".

LIVESTOCK INDUSTRY – 3A

	Estimates Of Expenditure 2005/2006 FTE	Estimates Of Expenditure 2005/2006 $(000's)	Estimates Of Expenditure 2004/2005 FTE	Estimates Of Expenditure 2004/2005 $(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**2.00**	**190.7**	3.00	266.8
Professional/Technical	**61.55**	**3,815.3**	69.57	3,986.9
Administrative Support	**6.00**	**240.3**	10.00	382.6
Employee Benefits		**516.2**		533.2
Less: Allowance for Staff Turnover	-	**(336.9)**	-	(479.3)
Total Salaries & Employee Benefits	**69.55** [1]	**4,425.6**	82.57	4,690.2
OTHER EXPENDITURES				
Transportation		**229.1**		240.3
Communication		**141.4**		165.9
Supplies and Services		**904.6**		949.3
Minor Capital		**113.7**		119.2
Other Operating		**281.9**		306.9
Total Other Expenditures		**1,670.7**		1,781.6
GRANT ASSISTANCE				
Grants and Transfer Payments - Operating		**474.9**		473.3
Grants and Transfer Payments - Capital		**200.0** [2]		300.0
Total Grants and Transfer Payments		**674.9**		773.3
TOTAL SUB-APPROPRIATION		**6,771.2**		7,245.1

[1] The net decrease is due to increasing reliance on technology and a team based approach in order to increase department specialists, the net realignment of (7.00) FTE within the department, (1.75) FTE reduction by streamlining technical support and an across government Cost of Living Adjustment. The net realignment of (7.00) FTEs is in order to refocus to take advantage of opportunities identified during the Growing Opportunities process.

[2] The decrease in the Veterinary District Technical Enhancements grant is being made after 5 years of support to public veterinary clinics for infrastructure and equipment. The funds have been transferred to cover increased veterinary demands for testing at the Animal Health Centre and the resulting lab expansion.

FOOD SAFETY-- 3B

Objectives:

- To provide the Manitoba industry with a coordinated approach for food safety, animal health and animal welfare.
- To support the Office of the Chief Veterinary Officer.
- To develop a strategic food safety plan in consultation and partnership with stakeholders and partners.
- To deliver and develop on-farm and post-farm food safety programs and initiatives with a focus on prevention.
- To provide clearly defined communication and leadership in animal health and welfare and food safety issues with the general public.
- To provide accurate, timely and affordable veterinary diagnostic laboratory services to Manitoba veterinarians and their clients.
- To administer the public animal hospitals and to deliver a humane inspection/animal care program throughout Manitoba.
- To coordinate and enhance relationships with the Chief Medical Officer, provincial health officials, and other government and food professionals in relation to public health and ethical aspects of livestock production.

Activity Identification:

- Develop and distribute knowledge in the areas of food safety and animal health and welfare.
- Establish and manage a rural development library and information access system.
- Provide specialist technical food safety support to the department for on-farm food safety programs for all commodities.
- Administer and update relevant Acts and Regulations to ensure they meet the needs of today's agri-food sector and consumers of Manitoba's food products.

- Provide information on Codex Alimentarius, Interprovincial Technical Trade Barriers and Sanitary/Phytosanitary proposals submitted to the province's staff and the production and processing sectors.

- Operate the Provincial Dairy Laboratory for microbiological, chemical, physical and quality parameters of raw milk and dairy products processed in Manitoba.

- Inspect and provide training to Manitoba's dairy farms, dairy plants and milk haulers for consumer health protection as specified in The Manitoba Dairy Act and The Dairy Regulation.

- In collaboration with other regulatory authorities and industry, investigate all consumer complaints on processed products.

- Work to develop harmonized food safety legislation, regulations and codes with other governments.

- Support commodity groups with the development, delivery and maintenance of on-farm HACCP-based food safety programs.

- Assist stakeholders in the development and implementation of food safety programs by providing instruction to producers and food processors on prerequisite programs, HACCP and HACCP-based programs.

- Provide pathfinding and training to producers and entrepreneurs in quality control and Hazard Analysis and Critical Control Points (HACCP) based systems.

- Provide information and opportunities for the non-farm consumers and youth to increase their awareness of Manitoba's agriculture, food and rural sector, including safety and quality of food supply.

- Participate in the development of a National Traceability Strategy for the Agriculture and Agri-Food Sector in Canada. The policy will support the governments' role to minimize the risk of public exposure to food safety hazards, maximize consumer confidence, and enable industry to meet or exceed market requirements.

- Support disease control and surveillance programs in wildlife in Manitoba and Western Canada.

- Provide on-farm disease investigation in incidents where there is a public

health concern and the producer is unable or unwilling to complete diagnostic investigation through fee for service avenues.

- Participate in the provincial aspect of national disease surveillance programs to assure national disease freedom such as Avian Influenza in poultry and pseudorabies in swine.

- Work with federal/provincial/territorial governments in the development of a National Food Policy. The policy would be aimed at providing a leading edge scientific approach to improving public health protection related to food safety and nutrition.

- Administer the diagnostic laboratory to assist rural and urban veterinarians.

- Provide current information on animal diseases including prevention and control, through case reports, consultations, seminars, website, and print articles.

- Manage the Veterinary Science Scholarship Fund and the veterinary student summer employment activities.

- Administer grants and supervise the operations of municipal animal hospitals under The Veterinary Services Act

Expected Results:

- Effective administration of the following acts, associated regulations and funds: The Dairy Act, The Livestock and Livestock Products Act, The Livestock Industry Diversification Act, The Animal Liability Act, The Margarine Act, The Animal Diseases Act, The Animal Care Act, The Veterinary Services Act, and the Veterinary Science Scholarship Fund.

- Conduct 60,284 regulatory tests on raw and finished dairy products and over 2,548 analyses for extension activities. Conduct inspections of approximately 495 dairy farms and 15 licensed processing facilities to ensure adherence to sanitation and production/processing requirements and to ensure all pasteurized dairy products are processed according to regulations.

- Registration of all milk producers (509) and licensing of all dairy processing plants (15) and key dairy processing personnel (223) in Manitoba.

- Conduct 30,706 environmental, blood, and swab tests on poultry breeder

operations in Manitoba.

- Improved and strengthened analytical capabilities of industry dairy laboratories through participation in the check sample program administered by the Provincial Dairy Laboratory at a frequency of four times per year.
- Conduct 102 dairy plant inspections.
- A reduction in the amount of raw milk dumped due to the presence of antibiotics, hence less loss to producers.
- Assurance to consumers that Manitoba products are safe, high quality products.
- Assistance to the Canadian National Goat Association in developing their HACCP-based food safety program.
- Increased participation by livestock producers in two recognized on-farm HACCP-based food safety programs.
- Development of harmonized regulations and codes for food safety with other governments.
- Continued development and implementation of and assistance in stakeholder training about food safety programs and HACCP.
- Increased awareness of consumers of Manitoba's agricultural industry and agriculture and food products.
- Delivery of food safety and risk communication information and training to 1000 consumers, partners and families through presentations and the Department's internet site.
- Support to the delivery of safe food handling information, "The Food Safety Connection", in 15 community workshops.
- FoodSteps training to 15 food processors related to quality control programs based on HACCP.
- Contribute to provincial programs under the Agricultural Policy Framework for environment, food safety and quality, science and innovation and renewal.

- Work with the Canadian Food Inspection Agency, other governments and industry on developing, implementing, and recognizing On-Farm Food Safety programs.

- Development of a National Food Policy that covers microbiological, chemical (e.g. veterinary drugs, pesticides, industrial pollutants, natural toxins, and food additives), physical hazards, and nutritional requirements related to foods.

- Development of a National Policy on traceability for Canada's agri-food sector which will allow the tracking of the movement of farm inputs, animals, plant food ingredients and food products from one point in the food chain to another.

- Development of a national On-Farm Food Safety Recognition system that is responsive to industry needs.

- Investigation of complaints and corrective measures taken where necessary concerning inhumane treatment of animals.

- Minimized threat of animal diseases being transmitted to humans and other animals.

- Provision of tests (118,000) and professional expertise (16,000 cases) to rural and urban veterinarians through the diagnostic laboratory. Generate revenue from services of $1,000,000.

- Veterinary students provided with work experience and scholarships to encourage their return to a rural practice after graduation.

- Appropriate grants requisitioned and supervision of 28 municipal animal hospitals (clinics), ensuring that the Veterinary Service Districts meet their commitments.

- Established surveillance measures for significant livestock diseases in cooperation with the Canadian Food Inspection Agency, and other federal and provincial government departments.

FOOD SAFETY – 3B

	Estimates Of Expenditure 2005/2006 FTE	Estimates Of Expenditure 2005/2006 $(000's)	Estimates Of Expenditure 2004/2005 FTE	Estimates Of Expenditure 2004/2005 $(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**2.00**	**179.7**	1.00	88.2
Professional/Technical	**12.00**	**684.2**	4.00	243.9
Administrative Support	**-**	**-**	1.00	36.5
Employee Benefits		**105.2**		42.3
Total Salaries & Employee Benefits	**14.00** [1]	**969.1** [1]	6.00	410.9
OTHER EXPENDITURES				
Transportation		**54.3**		23.7
Communication		**35.2**		16.8
Supplies and Services		**45.1**		19.7
Minor Capital		**7.1**		3.1
Other Operating		**65.7**		29.7
Total Other Expenditures		**207.4** [2]		93.0
TOTAL SUB-APPROPRIATION		**1,176.5**		503.9

[1] The net increase is due to the net realignment of 8.00 FTE, by increasing reliance on technology and a team based approach in order to increase department specialists and an across government Cost of Living Adjustment. The net realignment of 8.00 FTEs is a transfer in of 9.00 FTE from Livestock Industry in order to create the Food Safety branch and Chief Veterinary Officer and a transfer out of (1.00) FTE to create a new Aquaculture specialist position in Livestock Industry. The Food Safety branch provides departmental leadership in animal disease and food safety issues and management plans.

[2] The net increase is mainly due to the associated administrative and operating amounts for the net realignment of eight positions and for increasing the department's number of specialists.

CROP INDUSTRY– 3C

Objective

- To provide producers, regional staff and agri-business with technical and specialized services and information to enhance diversification, productivity and profitability in agro-Manitoba.

- To provide agricultural land use planning, soil and water management and technical assistance to producers, local and provincial farm organizations, municipalities, planning districts, other government departments and agencies, as well as other groups.

- To provide coordinated program development in crop production and soil and water management.

- To facilitate and support the development of value-added agri-food processing in Manitoba.

- To develop and deliver programming in support of innovation in the agri-food sector.

Activity Identification

- Administer Acts and Regulations delegated to the branch.

- Provide specialized technical support to the department, producers, agri-business and related organizations in grains, oilseeds, pulses, potatoes, special crops, weeds, insects, plant diseases, forages, agri-fibre, functional foods and nutraceuticals, beekeeping, horticulture, soil resource inventory and interpretation, soil and land management, pasture and range management, soil fertility, manure management, and agro meteorology.

- Provide leadership to develop and deliver crop pest forecasts.

- Deliver a licensing and training program for pesticide dealers and applicators and commercial manure applicators.

- Coordinate field crop and forage crop variety evaluation.

- Investigate and demonstrate production practices for field, medicinal, industrial, horticultural, forage crops and grazing strategies, including weed,

insect, and disease control, crop nutrition, and soil and water management.

- Support federal/provincial and international cooperative programs in crop, forage, pasture and horticultural production and in soil and water management, by representing Manitoba on multilateral and bilateral committees.

- Provide technical support in the development of provincial policy and legislation.

- Cooperate with growers and agribusiness to identify and exploit new opportunities in agricultural production, processing and utilization.

- Diagnose plant samples for diseases, insect, and herbicide damage and provide insect and weed identification.

- Diagnose bees and beekeeping equipment samples for diseases.

- Provide technical information and training to rural municipalities in the areas of weed and insect control.

- Provide financial support to municipalities for grasshopper control on road allowances.

- Expand market opportunities for forage products including cubes, pellets, hay and seed.

- Deliver the Irrigation Development Program to support the development of off-farm irrigation infrastructure.

Expected Results

- Actions under The Fruit and Vegetable Sales Act, Noxious Weeds Act, Pesticide and Fertilizers Control Act, Plant Pests and Diseases Act, and Bee Act.

- Verbal recommendations to producers and agri-businesses relating to field, forage, horticulture, medicinal and industrial crops, pasture and range management systems, weed, insect and disease control, soil fertility, and soil and water management.

- Diagnosis of more than 1,200 crop samples for plant diseases, herbicide injury and insect damage.

- Publication and marketing of 5,000 copies of the most recent issue of the Guide to Crop Protection.

- Work with the Manitoba Seed Growers' Association, Manitoba Crop Variety Evaluation Team (MCVET) and the publisher to develop, co-author and assist in the distribution of 25,000 copies of Seed Manitoba.

- Recommendations and support to producers regarding the management of crop residues and support in developing economic opportunities for utilizing cereal and flax straw.

- Diagnosis of more than 5,000 bee colonies and 500 honeybee and leafcutting bee samples for diseases.

- New and updated factsheets and guides providing recommendations to growers and crop advisors on crop production.

- Provincial and Western Canadian strategies in agriculture related areas such as ethanol, agri-fibre and functional foods and nutraceuticals.

- Financial assistance to municipalities for grasshopper control if needed.

- Contributions to provincial proposals under the Agricultural Policy Framework for environment, food safety and quality, science and innovation and renewal.

- Agro maps for use in monitoring, assessing and projecting crop variety adaptation, crop diseases, weed and insect problems, crop yields and quality as well as other factors.

- Publication and distribution of seasonal bulletins during the growing season.

- Three field crop diagnostic schools providing field scouting training to 500 agronomists and 200 farmers.

- Potato field days attended by 75 agronomists and 75 farmers.

- Technical reviews of proposals to the Sustainable Development Innovations Fund and the Manitoba Rural Adaptation Council.

- Chair the Manitoba Agronomists Conference that hosts 200 industry and government crop advisors.

- Technical programs at industry workshops: Ag Days, Potato Production Days, Manitoba-North Dakota Zero Tillage Workshop, Direct Farm Marketing Conference and commodity group workshops (pulse, corn, forage, buckwheat, canola, flax, organic, pesticide-free, medicinal and sunflower).

- Expansion of the irrigated land base in Manitoba by 5,000 acres annually through the Irrigation Development Program.

CROP INDUSTRY -- 3C

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00**	**89.0**	1.00	84.2
Professional/Technical	**37.58**	**2,309.9**	41.08	2,554.8
Administrative Support	**3.00**	**122.3**	7.00	276.1
Employee Benefits		**305.2**		335.0
Less: Allowance for Staff Turnover	-	**(190.5)**	-	(303.1)
Total Salaries & Employee Benefits	**41.58** [1]	**2,635.9**	49.08	2,947.0
OTHER EXPENDITURES				
Transportation		**182.0**		193.2
Communication		**98.7**		115.1
Supplies and Services		**236.6**		251.1
Minor Capital		**12.6**		13.4
Other Operating		**271.6**		294.6
Total Other Expenditures		**801.5**		867.4
TOTAL SUB-APPROPRIATION		**3,437.4**		3,814.4

[1] The net decrease is due to increasing reliance on technology and a team based approach in order to increase department specialists, the net realignment of (7.00) FTE, (.50) FTE reduction by streamlining technical support and an across government Cost of Living Adjustment. The realignment of (7.00) FTEs is mainly to create the Innovation Services branch.

AGRI-ENVIRONMENT – 3D

Objective

- To enhance the development, diversification and productive capabilities of Manitoba's livestock producers and processors by providing technical and specialized services addressing environmental issues.

Activity Identification

- Develop and publish, in cooperation with Manitoba Conservation, Manitoba Health, and related producer groups, farm practices guidelines for beef/hog/poultry/dairy producers to assist them in managing their operations in a sustainable manner, and to assist the Farm Practices Protection Board in determining normal farm practices.

- Participate on provincial, prairie province and national committees in development of environmental standards and regulations for manure management.

- Organize and develop conferences, fact sheets, and Manure Application Rate Calculator (MARC) software which enables the development and electronic filing of manure management plans.

- Implement and coordinate programs in support of agricultural sustainability.

- Deliver a licensing and training program for pesticide dealers and applicators and commercial manure applicators.

- Conduct detailed soil resource inventories that are Rural Municipality based or project specific.

- Coordinate the Crop Residue Burning Authorization Program to control smoke from crop residue burning, develop and extend technology related to straw management alternatives and promote alternative straw utilization opportunities.

- Under the Livestock Stewardship Initiative, partner with producers, other provincial departments and municipalities to ensure that the province's livestock industry grows in a responsible and sustainable manner.

Expected Results

- Work with Manitoba Conservation, Manitoba Health and industry on upgrading the Farm Practices Guidelines and the development of appropriate legislation to enable long term sustainable growth of the livestock industry in Manitoba.

- Completed software revisions on the MARC released to industry.

- Updated references to regulations in the Living with Livestock Production factsheet series.

- A completed detailed soil inventory on 25,000 hectares of land and associated maps and data bases in digital and hard copy formats.

- Soil suitability information related to expansion of the potato and vegetable industry.

- Assistance to approximately 150 projects conducted by provincial and local producer groups and conservation organizations involved in agricultural sustainability programming.

- Provision of daily Crop Residue Burning Authorizations (Aug. 1 to Nov. 15) in accordance with the Crop Residue Burning Regulation (77/93) under The Environment Act and information in response to 5,638 enquiries.

- Contributions to provincial proposals under the Agricultural Policy Framework for environment, food safety and quality, science and innovation and renewal.

- Development of information from the Livestock Stewardship Initiative in support of the sustainable expansion of the livestock sector.

- Technical reviews of proposals to the Sustainable Development Innovations Fund and Manitoba Rural Adaptation Council.

AGRI-ENVIRONMENT -- 3D

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00** [1]	**75.2**	-	-
Professional/Technical	**22.54**	**1,359.6**	22.54	1,321.8
Administrative Support	**1.00**	**33.3**	2.00	68.2
Employee Benefits		**178.1**		159.9
Less: Allowance for Staff Turnover	-	**(106.9)**	-	(146.4)
Total Salaries & Employee Benefits	**24.54**	**1,539.3**	24.54	1,403.5
OTHER EXPENDITURES				
Transportation		**74.4**		70.1
Communication		**41.3**		44.6
Supplies and Services		**135.0**		127.3
Minor Capital		**10.8**		10.2
Other Operating		**120.0**		116.3
Total Other Expenditures		**381.5**		368.5
TOTAL SUB-APPROPRIATION		**1,920.8**		1,772.0

[1] The increase in the Managerial category is the result of creating a new Agri-Environment Knowledge Centre.

IRRIGATION DEVELOPMENT – 3E

Objective

- To facilitate the development of retention ponds, irrigation water distribution systems and related off-farm infrastructure in support of irrigated crop production.
- To provide technical and specialized services to producers, irrigation associations and commodity groups to support irrigated crop production.
- To support technology transfer and monitoring programs to support environmentally sustainable irrigation practices.

Activity Identification

- Provide financial support to irrigation associations for off-farm irrigation infrastructure development.
- Support irrigation associations in implementing area plans for water supply and management.
- Provide technical support to producers on sustainable crop and irrigation management practices.
- Support environmental monitoring of soil and water resources that may be utilized in, or impacted by, irrigation.

Expected Results

- Development of retention ponds and water distribution systems to service 50,000 additional annually irrigated acres over a ten-year period.
- The potential construction for the 2005 season is for the development of 7,000 annual irrigated acres with the off farm construction cost of $8.0 million. With government support at 32% of off farm irrigation infrastructure the government share of the projects is $2.56 million.
- Provision of technical assistance to producers related to irrigated potato production, soil and water management and crop rotations.
- Continued support of soil and water quality monitoring at selected sites.

IRRIGATION DEVELOPMENT – 3E

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
Irrigation Development		922.5		922.5
TOTAL SUB-APPROPRIATION		**922.5**		922.5

INNOVATION SERVICES – 3F

Objective

- To develop and deliver the province's programs regarding scientific innovation in agri-food and rural development.
- To deliver the province's program of applied investigations related to value added crop and livestock diversification.
- To achieve the province's goals regarding renewable energy from agricultural sources.
- To develop priorities for the province's investment in innovation in support of sustainable value added agri-food and rural development.
- To establish strategic partnerships among research providers including universities, colleges, Non-Government Organizations, federal agencies and the private sector.
- To encourage the establishment of a centre of excellence for cereal grain production at the University of Manitoba.

Activity Identification

- Provide advice to the Agri-Food Research and Development Initiative and other funding programs regarding awarding of research funds.
- Oversee and coordinate grants to the University of Manitoba and the Prairie Agricultural Machinery Institute (see 3I and 3J).
- Identify knowledge gaps pertaining to the adoption of new crops and livestock. Address knowledge gaps through applied research primarily in association with the Parkland Crop Diversification Foundation, Westman Crop Diversification Organization, Prairies East Sustainable Agriculture Initiative and the Manitoba Crop Diversification Centre.
- Contribute the agri-food perspective to the development of alternative energy based on agricultural products and by products.
- Develop innovation strategies supportive of provincial objectives in association with other provincial departments.

- Forge partnerships with agri-food research providers nationally and internationally to attract research in support of provincial priorities.

- Work with the Canadian International Grains Institute, Canadian Grain Commission, Agriculture and Agri-Food Canada, and the University of Manitoba to establish a cereal grain centre of excellence at the University of Manitoba.

Expected Results

- Expanded knowledge in support of increased value-added processing, farm diversification, sustainability, food, fibre and energy production.

- Knowledge tools for rural citizens engaged in developing agri-food enterprises.

- Multiple income streams for farmers as a result of markets for primary products in the bio-economy; ethanol, bio-diesel, fibre, functional components.

- Investment in innovation based enterprises in rural Manitoba.

- Maintain the Agriculture and Agri-Food Canada – Canadian Grain Commission research capability in Manitoba.

INNOVATION SERVICES -- 3F

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00**	**89.8**	-	-
Professional/Technical	**12.00**	**688.8**	5.00	275.3
Employee Benefits		**95.0**		31.7
Total Salaries & Employee Benefits	**13.00** [1]	**873.6** [1]	5.00	307.0
OTHER EXPENDITURES				
Transportation		**20.7**		8.7
Communication		**6.1**		3.9
Supplies and Services		**81.5**		34.3
Minor Capital		**2.1**		0.9
Other Operating		**107.8**		46.1
Total Other Expenditures		**218.2** [2]		93.9
TOTAL SUB-APPROPRIATION		**1,091.8**		400.9

[1] The increase is due to the realignment of eight positions within the department in order to create an Innovation Services branch and an across government Cost of Living Adjustment. The Innovation Services branch supports scientific discovery and participates in the transition of the agricultural and rural sectors.

[2] The net increase is mainly due to the associated administrative and operating amounts for the realignment of eight positions and for increasing the department's number of specialists.

AGRI-FOOD RESEARCH & DEVELOPMENT INITIATIVE – 3G

Objective

- To provide financial support to strategic partners on a project by project basis for research and development ventures contributing to the Province's diversification and adding value to its agriculture and food sectors.

Activity Identification

- The federal government, along with the Manitoba government, has committed funds under the Agricultural Policy Framework Implementation Agreement for funding core ARDI I programs beginning in 2003/04 for three fiscal years.

- ARDI I provides financial support to commodity groups, individuals, industry, and institutions on a project-by-project basis, based upon the expected potential for return on investment dollars, government funding available under the initiative and a commitment of industry funding.

- The focus of ARDI I is on value-added processing, livestock development, diversification, new technologies, and sustainability of the resource base and the environment.

- There are three key parties involved in the management of the ARDI I program.

    1. The ARDI I Program Council is an independent committee including agriculture and agri-food industry representatives.

       Program Council responsibilities include the development of ARDI I program objectives, policies, and project assessment criteria. The Council prioritizes available ARDI I funding and approves eligible project proposals.

    2. The day-to-day administration of ARDI I is the responsibility of the Manitoba Association of Agricultural Societies (MAAS). Duties include accepting and coordinating proposals and administering the disbursement of funds.

    3. Manitoba Agriculture Program Advisors provide advisory assistance to MAAS and the Program Council. Advisors facilitate applicable assessments of eligible project proposals on behalf of the Program Council.

Council.

Expected Results

- Continue to grow Manitoba's agriculture and food sector through the development of new technologies and production methods and expansion of new and existing markets made possible by innovative research and development projects.

- Build on other initiatives such as research and development at the University of Manitoba, the Prairie Agricultural Machinery Institute, Sustainable Development Innovations Fund, Manitoba Agri-Ventures Initiative, the Rural Economic Development Initiative, and market development initiatives such as the Manitoba Pork Advantage and the Food Development Centre.

- Continue to attract leveraged funds from agri-business, associations, institutions, local organizations, and commodity groups, partnering with the initiative to ensure cost effective development and applied research which meets identified demands.

- Assist in the maintenance of industry research and development dollars in Manitoba, based on the availability of cost-shared support from provincial research and development funds.

- Assist Manitoba to maintain its comparative advantage relative to other jurisdictions that have established research and development support programs.

AGRI-FOOD RESEARCH AND DEVELOPMENT INITIATIVE -- 3G

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		1,000.0		1,000.0
TOTAL SUB-APPROPRIATION		1,000.0		1,000.0

AGRICULTURAL SUSTAINABILITY INITIATIVE -- 3H

Objective

- To facilitate the adoption of effective resource management and environmentally sustainable practices to enhance long term sustainability and competitiveness of the agri-food sector.

- To facilitate the conservation and enhancement of the natural soil, water and atmospheric resources that agriculture uses and shares by ensuring the environmental sustainability of the practices employed in the agri-food sector.

Activity Identification

- The Agricultural Sustainability Initiative enables Manitoba farmers and farm organizations, local delivery groups, commodity groups and research organizations to undertake activities involving: technology transfer, applied research, economic analysis and communications.

- Undertakings under this initiative involve Soil Resource Management; Forage/Cover Crop Utilization and Livestock Management; and Integrated Pest Management.

- Manitoba Agriculture, Food and Rural Initiatives staff administer the program as well as serve in a technical and support capacity to assist those participating in delivery of programs under this initiative.

Expected Results

- Implementation of over 130 projects by 52 local organizations and commodity associations.

- Accelerated adoption of sustainable agriculture practices across Manitoba.

- Maintained/enhanced quality of agricultural lands.

- Additional "leveraged" funds attracted from other sources as partnerships are formed to carry out program activities.

- Reduced negative impact by agriculture on the environment.

AGRICULTURAL SUSTAINABILITY INITIATIVE -- 3H

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
Agricultural Sustainability Initiative		1,118.5		1,118.5
TOTAL SUB-APPROPRIATION		1,118.5		1,118.5

GRANT TO THE UNIVERSITY OF MANITOBA – 3I
(also refer to 3F)

Objective

- To provide financial support to the University of Manitoba for conducting agricultural research projects aimed at enhancing the productivity and income of Manitoba's agriculture and food sector.

Activity Identification

- The department, through a general agreement with the University of Manitoba, financially supports the Glenlea Research Station operation and research projects conducted by the Faculty of Agricultural and Food Sciences.

Expected Results

- Conduct research in support of the department's strategic priority areas:
  - farm profitability,
  - sustainability,
  - food safety and quality,
  - diversification and adding value,
  - market development, and
  - agricultural awareness.

- Funding from this grant is expected to serve as a valuable resource in assisting the Faculty of Agricultural and Food Sciences in attracting outside funding for research (in support of the department's priorities) from non-provincial government sources.

GRANT TO THE UNIVERSITY OF MANITOBA -- 3I

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		**868.3**		768.3
TOTAL SUB-APPROPRIATION		**868.3**		768.3

GRANT TO THE PRAIRIE AGRICULTURAL MACHINERY INSTITUTE (PAMI) – 3J (also refer to 3F)

Objective

- To provide financial support to PAMI for conducting agricultural research, development and testing of farm equipment and technology aimed at enhancing the productivity and income of Manitoba's agricultural producers.

Activity Identification

- The Province of Manitoba (through Manitoba Agriculture, Food and Rural Initiatives) by way of an agreement with the Province of Saskatchewan financially supports PAMI's operations in Portage la Prairie, Manitoba and Humboldt, Saskatchewan.

Expected Results

- PAMI applies technology as a tool for economic development through client-driven activities that support MAFRI's strategic routes and priorities under Growing Opportunities:
  - -- market development,
  - -- diversification and value-added,
  - -- farm profitability,
  - -- sustainable rural communities.

- PAMI undertakes applied research that also supports provincial programs on farm safety, livestock production and risk management.

- Investigations of improved harvesting technologies, crops processing and livestock waste practices.

- PAMI plays an important role in technology transfer to assist producers and the industry to make changes to their operations.

- PAMI's work in identifying and working with new manure management techniques and technologies helps to ensure producers are able to comply with federal, provincial and municipal regulations and guidelines which deal with environmental protection and community compatibility.

- This grant enables PAMI to leverage industry funding, obtaining fee-for-service income accounting for close to 70% of its operating budget.

GRANT TO THE PRAIRIE AGRICULTURAL MACHINERY INSTITUTE – 3J

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		**332.5**		332.5
TOTAL SUB-APPROPRIATION		**332.5**		332.5

Res./ App. No.	Agriculture, Food and Rural Initiatives (3) Details of Appropriation	**Estimates Of Expenditure 2005/2006 $(000's)**	Estimates Of Expenditure 2004/2005 $(000's)
3.4	AGRI-FOOD AND RURAL DEVELOPMENT	**40,081.7**	33,311.7
	Provides front-line delivery and support of programs in partnership with stakeholders to enhance the viability of family farms and build vibrant rural communities. Deliver through Growing Opportunities Centres extension services and technical leadership in farm production, farm & rural business management, rural community and economic development, aboriginal agriculture development, youth and leadership development, food processing, food commercialization and marketing. Provide leadership and specialized resources to support initiatives that will create new employment opportunities, capital investment and will build sustainable communities. Provide financial and professional support to economically viable projects in partnership with communities, municipal governments, local / regional community development organizations, business, cooperatives and youth organizations. Administers the leasing of Crown land designated for agricultural use and assists producers in increasing productivity on this land through improved management techniques.		
(a)	Growing Opportunities Centres	**11,833.9**	11,444.9
(b)	Economy and Rural Development	**3,350.9**	3,981.0
(c)	Food Development Centre	**2,113.8**	2,113.8
(d)	Food Commercialization and Marketing	**1,338.9**	794.8
(e)	Agricultural Crown Lands	**728.0**	698.6
(f)	Infrastructure Development Grants	**3,150.0**	3,150.0
(g)	Less: Recoverable from Rural Economic Development Initiatives	**(4,183.8)**	(3,846.4)
(h)	Rural Economic Development Initiatives	**21,750.0**	14,975.0
		40,081.7	33,311.7

GROWING OPPORTUNITY (GO) CENTRES – 4A

Objective

- Building Vibrant Rural Communities: to encourage and support the sustainable development of Manitoba's agricultural and food sector while maintaining a healthy rural and northern landscape.

- To provide rural- based delivery of programs and services supporting farm and rural families and rural and northern communities to achieve a high quality of life through prosperous farm and rural businesses.

- To assist farm and rural families to enhance their knowledge and skills in management, marketing, sustainable production, adding value, diversification and economic development options, within a sustainable agriculture and community framework.

- To contribute to the capacity building of rural and northern communities through the development of leadership and management skills of rural youth, farm families, the agriculture and agri-food industry and communities.

- To increase the public's awareness of the importance and contribution of the agriculture and agri-food industry to the province's economy.

- To enhance the public's confidence in the quality, safety and economy of Manitoba's food supply.

Activity Identification

- Assist farm, rural and northern families in improving prosperity of their businesses through diversification, self-reliance initiatives, enhanced business and human resource management and production skills.

- Provide opportunities for farm, rural and northern families to enhance their understanding of and participation in business risk management programs.

- Provide leadership in bringing strategic partners (producers, consumers, communities, cooperatives, government, financial and scientific communities, processors, marketers) together to expand value-added processing.

- Provide producers with opportunities to examine emerging production and

processing technology through demonstrations, tours and meetings.

- Assist producers and agri-value processors to maximize profits from sales of primary and processed products to domestic and international markets.
- Provide leadership and management skill training opportunities for farm, rural and northern people.
- Partner with communities in the delivery of a 4-H program to provide leadership training and personal development to rural youth.
- Work with producers, government departments and municipalities to ensure responsible and sustainable growth of the province's agriculture industry.
- Assist young and beginning producers to gain skills and knowledge in developing and managing viable farm operations.
- Assist in the formation of groups to meet specific and technical needs (for example, marketing clubs, commodity groups, and farm family support).
- Work with producers and rural residents to enhance the quality of soil and water resources.
- In partnership with clients, develop strategies that focus on diversification and market development of value-added food products.
- Support the development of agri-food competitive intelligence, value chains and other alliances.
- Work with research agencies in the development of new and/or improved food products and the commercialization of food products and ingredients.
- Provide path finding services and support to urban and rural agriculture and related businesses (producers, growers, processors and entrepreneurs) in market readiness, market and consumer trends, business development, marketing, financing, production technology, quality control and Hazard Analysis and Critical Control Points (HACCP) based systems.
- Provide information, activities and opportunities for consumers and youth to increase their awareness of Manitoba's agriculture, food and rural sector.
- Facilitate industry seminars to promote Manitoba agricultural commodities, food products, value-added and farm diversification activities.

- Promote the services of the Food Development Centre (FDC), the Manitoba Agri-Food Store, Canada/Manitoba Business Service Centre, Richardson Centre for Functional Foods and Nutrition, and National Centre for Agri-Food Research and Medicine.

- Assist urban and rural agriculture/food businesses with the regulatory responsibilities of producing, processing, packaging, storage, labelling and direct marketing as they investigate marketing options.

- Provide increased awareness and access for urban consumers to connect with farm and rural businesses.

- Deliver food safety and handling information to urban consumers and schools through venues such as: CBC Radio Show, Taste of Manitoba partnership, MAFRI's Internet Home Page and the distribution of consumer information resources including "The Food Safety Connection".

- Provide support to and partner with Agriculture in the Classroom-Manitoba Inc. (AITC-M) in resource development, specific to Manitoba Education, Citizenship and Youth's school curriculum and program delivery.

- Partner with AITC-M, industry, and government to deliver agriculture and consumer awareness messages to urban and rural youth and educators through activities, displays, training and resource materials.

- Work with community advisory groups to provide strategic planning for agriculture, business and community development.

The activities will be conducted using a variety of methods including individual contacts, in-depth consultations, networking, meetings, publications, seminars, tours, clubs, workshops, as well as various media venues.

Expected Results

- Improved stability of farm, rural and northern businesses through the increased adoption of sound management practices incorporating production, financing, and marketing factors and the use of risk management tools.

- Enhanced leadership skills of rural residents and young people to encourage community organizations and rural development efforts.

- Co-operative community economic development activities to build vibrant rural communities.

- Evaluation of GO Team programming by GO Team advisory committees and through community and client connections.

- Establishment of businesses to add value through processing and marketing of Manitoba agriculture and food products.

- Enhanced understanding and adoption of environmentally sound production practices by agriculture and food producers.

- Enhanced ability of farm families to respond to the challenges of a competitive sectorial environment through improved marketing, production, management and leadership skills.

- Creation of strategic partnerships to identify and take advantage of value added processing, diversification and marketing opportunities in the agriculture, agri-food and rural industry.

- Enhanced awareness of producers, producer groups and agri-businesses of market development opportunities, farm and business management principles and value chains.

- Partnerships with internal and external agriculture, food and rural service providers to provide clients with needed services.

- Sustainable expansion of Manitoba's agriculture industry.

- Community investigation of agri-energy development projects.

- Students' exposure to the agri-food industry and potential career opportunities.

- Enhanced public awareness of the high quality, low prices, abundance, variety and safety of Manitoba food products.

- Enhanced capacity of young and beginning farm and rural and northern families to develop sustainable farm and rural and northern businesses.

- Enhanced quality of soil and water resources through the adoption of environmentally sound production practices.

GROWING OPPORTUNITIES CENTRES – 4A

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**2.00**	**197.4**	1.00	102.3
Professional/Technical	**141.79**	**7,613.8**	96.58	5,831.7
Administrative Support	**7.83**	**600.0**	62.79	2,514.9
Employee Benefits		**1,020.5**		971.9
Less: Allowance for Staff Turnover	-	**(638.7)**	-	(862.0)
Total Salaries & Employee Benefits	**151.62** [1]	**8,793.0**	160.37	8,558.8
OTHER EXPENDITURES				
Transportation		**583.3**		557.1
Communication		**312.3**		261.3
Supplies and Services		**1,340.5**		1,285.2
Minor Capital		**50.1**		47.9
Other Operating		**754.7**		734.6
Total Other Expenditures		**3,040.9**		2,886.1
TOTAL SUB-APPROPRIATION		**11,833.9**		11,444.9

[1] The net decrease is due to increasing reliance on technology and a rural team based approach in order to increase department specialists, the net realignment of (7.00) FTE within the department, (1.75) FTE reduction by streamlining technical support and an across government Cost of Living Adjustment. The net realignment of (7.00) FTEs is in order to refocus to take advantage of opportunities identified during the Growing Opportunities process. Increased value added activities such as the creation of the Food Commercialization and Marketing Knowledge Centre and the Innovation Services Knowledge Centre are examples of this refocusing.

ECONOMY AND RURAL DEVELOPMENT – 4B

Objectives

- To support and foster development of human and community capacity to renew and transform farms and rural and northern Manitoba communities into vibrant and sustainable regions.
- To increase the prevalence of value-added processing and grow businesses and economic development opportunities in rural and northern Manitoba.
- To foster the development of cooperative enterprises in rural, northern and urban Manitoba.
- To facilitate and build collaboration and partnership among farm and rural economic development stakeholders.
- To support the farm and business community in rural and northern Manitoba through programming in management, safety, labour and skills development.
- To foster community pride and commitment among rural and northern Manitoba citizens.

Activity Identification

- Develop, assemble and make available knowledge in the areas of farm and rural development and community development for delivery through GO Teams.
- Support GO Team business development and farm and rural champion programming.
- Establish and manage a rural development library and information access system.
- Provide information, funding, and resources to GO team members and partners in rural and northern communities in the areas of farm business management, rural business development and management, community development, community adjustment, and leadership and management skills.
- Research and develop strategies and initiatives to support community economic development, community capacity building, community structural

adjustment and rural renewal.

- Facilitate community, cooperative and business development skills and leadership and management skills training.

- Coordinate and support the delivery of the 4-H program, the Manitoba Agri-Ventures (MAVI) program, Succeeding Generations and Bridging Generations Initiatives, and other business, leadership and economic development programs.

- Support associations, organizations and boards such as Cooperatives Loans and Loans Guarantee Board, the Co-operative Promotion Board, Regional Development Corporations, Agricultural Societies, Manitoba Farm Women's Conference, Women's Institute and the Manitoba Farm and Rural Stress Line to build capacity within rural and northern Manitoba.

- Facilitate coordination of federal and provincial departments in rural and northern community economic development.

- Build and strengthen linkages with the Rural Development Institute and other rural development agencies.

- Encourage and improve access to the department's programs and services for aboriginal citizens in rural and northern Manitoba.

- Provide opportunities for rural and northern Manitobans to celebrate and champion farm, rural and northern business successes.

- Provide advice, support and direction to GO teams, individuals, enterprises, community and regional development organizations and municipal governments regarding the generation, attraction and retention of economic activity and associated physical and social infrastructure.

- Promote the cooperative model and foster the successful development of commercial, social or cultural cooperative enterprises in rural, urban and northern Manitoba.

Expected Results

- Four thousand rural Manitoba youth will complete a 4-H project and participate in a 4-H club.

- One new 4-H club involving aboriginal youth will be initiated in Manitoba.

- One hundred and twenty youth from across the province will have improved

skills and knowledge related to youth citizenship activities.

- Coordination and collaboration will occur within programs, activities and initiatives among farm, rural and northern stakeholders, with associated increased integration and leverage of community and economic development resources to optimize benefits for rural and northern Manitobans.

- Community economic development, farm and business development and management and co-operative development tools will be used by communities, organizations and individuals.

- Rural organizations will have community and industry volunteers with enhanced capacity and skills.

- Development and diversification of the rural and northern Manitoba economy including increased employment, investment and tax revenues.

- Improvements will be made to community meeting places and Main Streets.

- Increased number of entrepreneurs starting businesses.

- Feasibility studies will be completed on business ideas.

- On-going support to strategic government priorities that result in incremental activity and job creation in rural Manitoba.

- Enhanced infrastructure for communities that attract strategic investment.

- Increased number of Manitobans, including young people and Aboriginal people, successfully undertaking new economic enterprises in rural and northern Manitoba.

- Strategic community and economic development plans and activities successfully developed and implemented by community and regional organizations with local input and decision-making.

ECONOMY AND RURAL DEVELOPMENT -- 4B

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00**	**86.3**	4.00	354.8
Professional/Technical	**22.58**	**1,408.6**	25.08	1,586.3
Administrative Support	**2.31**	**103.6**	7.46	262.5
Employee Benefits		**193.3**		253.6
Less: Allowance for Staff Turnover	-	**(124.9)**	-	(238.2)
Total Salaries & Employee Benefits	**25.89** [1]	**1,666.9** [1]	36.54	2,219.0
OTHER EXPENDITURES				
Transportation		**85.4**		93.2
Communication		**121.2**		139.4
Supplies and Services		**334.8**		365.6
Minor Capital		**56.8**		62.0
Other Operating		**128.8**		144.8
Total Other Expenditures		**727.0**		805.0
GRANT ASSISTANCE				
Grants and Transfer Payments		**957.0**		957.0
TOTAL SUB-APPROPRIATION		**3,350.9**		3,981.0

[1] The net decrease is due to increasing reliance on technology and a rural team based approach in order to increase department specialists, the net realignment of (10.50) FTE within the department, (.15) FTE reduction by streamlining technical support and an across government Cost of Living Adjustment. The net realignment of (10.50) FTEs is in order to refocus to take advantage of opportunities identified during the Growing Opportunities process. Expansion of Economic Development Officers to having one in each of the Growing Opportunities Centres (appropriation 4A) and increased value added activities such as the creation of the Food Commercialization and Marketing Knowledge Centre are examples of this refocusing.

FOOD DEVELOPMENT CENTRE (FDC) – 4C

Objective

- To provide up-to-date, technical information to the agri-food industry and to conduct product and process development projects on a fee-for-service basis.
- To provide education and training to industry through seminars and workshops.
- To provide technical and federally accredited pilot plant services for the production of safe, high quality and wholesome food products.
- To create awareness of value-added processing of agri-food commodities and promote the capabilities of FDC.
- To ensure coordination and effective use of resources across the agri-food sector by liaising with industry, academia and government.
- To provide Manitoba with a unique liquid food processing and packaging facility through a partnership with Great Plains Aseptic Processing (GPAP).
- To participate in cooperative projects that will influence the production of primary products that may be processed within Manitoba.

Activity Identification

- Provide leadership in the creation, expansion and diversification of the agri-food industry through industry networks and expertise in food processing.
- Support Manitoba's value-added agri-food industry through the following service areas: Research and Development, Commercial Processing, Support Services, and Business Development Services.
- Implement portions of FDC's 5-year Strategic Plan, including completion of facility additions and renovations, continued implementation of the capital acquisition plan and full implementation of the FDC/ Great Plains Aseptic Processors operating partnership.
- Facilitate the participation of Manitoba's entrepreneurs in Canada's move to greater value-added processing, while at the same time creating new markets for local agricultural products, focusing on meat, vegetables, fruit, grains and oilseeds.

Expected Results

- Visits to 25 food processing companies and economic development agencies.
- Generation of 40 new client relationships.
- Promotion of FDC activities to rural communities and industry at industry events.
- Implementation of a commercial focused component of FDC's marketing activities.
- Assistance provided in client commercial activities.
- Creation of 50 new employment opportunities in the private sector.
- Increase in the province's GDP of $990.5 (five year impact $5.47 million).
- Increase in provincial tax revenue of $91.9 (five-year impact of $0.5 million).
- Total increase of $152,206, ($952,749 over the life of the project) in provincial tax revenue as a result of the reinvestment in facilities and equipment.
- Structuring of strategic alliances with the Richardson Centre for Functional Foods and Nutraceuticals (RCFFN), other technical centres and equipment suppliers.
- Continued implementation of the revised capital acquisition plan.
- Development of 50 new food products.
- Nutritional analysis of 20 products.
- Assistance in the creation or expansion of 20 food processing companies.
- Fee-for-Service revenues of $523,000.
- Performance of in-plant troubleshooting for 20 food processing companies.

FOOD DEVELOPMENT CENTRE – 4C

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		**2,113.8**		2,113.8
TOTAL SUB-APPROPRIATION		**2,113.8**		2,113.8

NOTE:

The Food Development Centre functions as a special operating agency for which the department will provide operational funding support in the 2005/06 Estimates of Expenditure.

FOOD COMMERCIALIZATION AND MARKETING — 4D

Objective

- To strengthen the competitive position of Manitoba's agricultural industry by assisting in the commercialization of agricultural products, investigation and expansion of markets; increase economic activity through market development of value-added and diversified products to enhance the demand for provincially grown and processed food products.

Activity Identification

- In partnership with the agri-food industry, develop strategies that focus on commercialization and market development of value-added food products.
- Increase opportunities for commercialization of Manitoba grown products through industry-driven activities, market-oriented resource materials and participation in market development events.
- Participate in incoming and outgoing trade missions and domestic/national trade shows aimed at encouraging sales and investment in Manitoba's agriculture industry, products and services.
- Provide resource materials, market intelligence and information to achieve effective market development initiatives.
- Support the development of agri-food competitive intelligence, value chains and other alliances.
- Partner with Manitoba Food Processors Association in the development and delivery of new initiatives aimed at enhancing competitiveness and market-readiness of small and medium sized food companies in Manitoba.
- Work closely with Manitoba Restaurant Association, Chef de Cuisine/ Manitoba Chef Association, Manitoba Cuisine Council and commodity groups to assess economic viability, production and processing requirements to increase utilization of Manitoba food products.
- Provide path finding and training to producers and entrepreneurs in market readiness, food business development, marketing, financing, processing technology, quality control and HACCP-based systems.
- Work with food research agencies in the development of new and/or improved food products.

- Develop opportunities to attract foreign investment and encourage local investment capacity in the Manitoba agri-food industry.

- Facilitate skill development of staff and partners in food commercialization.

Expected Results

- Development of the domestic market for Manitoba agricultural and food products.

- Provide market trends, market intelligence, agri-food value-added and diversification information to staff, industry and agricultural entrepreneurs.

- Information on market trends, market interest, market intelligence, export readiness, export capabilities and market development initiatives, including new developments in biotechnology and agri-food research, provided to staff, industry and agricultural entrepreneurs.

- Participate in appropriate domestic/national trade shows, missions and industry development events.

- Participation in appropriate domestic/national trade shows, missions and industry development events to increase market access and market presence of Manitoba firms.

- Support basic and applied research and investigations towards new diversification and value-added commercialization opportunities. Provide quantitative market research to support agri-business in the development of expanded and new export opportunities for Manitoba food products.

- Support for basic and applied research and investigations towards new diversification and value-added commercialization opportunities.

- Promote use of Food Development Centre, Manitoba Food Processors Association, Agri-Food Store, Richardson Centre for Functional Foods and Nutrition, National Centre for Agri-Food Research and Medicine, Canada/Manitoba Business Service Centre, with entrepreneurs and businesses.

- Quantitative market research to support agri-business in the development of expanded and new export opportunities for Manitoba food products.

- Provide information and competitive intelligence for industry partners to

enhance effective market readiness and opportunities for commercialization.

- Promotion of the Food Development Centre, Manitoba Food Processors Association, Agri-Food Store, Richardson Centre for Functional Foods and Nutrition, National Centre for Agri-Food Research and Medicine, and the Canada/Manitoba Business Service Centre with entrepreneurs and businesses.

- Facilitate industry seminars to increase skill sets associated with new opportunities for Manitoba agricultural commodities, food products, value-added and farm diversification activities.

- Information and competitive intelligence for industry partners to enhance effective market readiness and opportunities for commercialization.

Domestic Market Strategy

- Increased industry capacity to capture new opportunities for Manitoba agricultural commodities, food products, and value-added and farm diversification activities, including marketing expertise.

- Domestic market ddevelopment is an important element in assisting Manitoba companies to capture new opportunities linked to diversification and adding value to agriculture and food production in the province.

- Support to biologically-based Manitoba industry-driven initiatives including forages, grains and oilseeds, special crops and pulses, horticultural, vegetable/fruit crops, new crops, organics, medicinal and aromatic plants, registered seed, and livestock through:
  - inter-governmental marketing initiatives
  - resource materials
  - contact and referral
  - market intelligence
  - industry seminars
  - market identification

FOOD COMMERCIALIZATION AND MARKETING – 4D

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00**	**73.5**	-	-
Professional/Technical	**6.50**	**391.0**	1.00	65.8
Employee Benefits		**56.7**		7.6
Total Salaries & Employee Benefits	**7.50** [1]	**521.2** [1]	1.00	73.4
OTHER EXPENDITURES				
Transportation		**88.2**		77.6
Communication		**238.0**		210.9
Supplies and Services		**322.1**		283.2
Minor Capital		**5.7**		5.0
Other Operating		**163.7**		144.7
Total Other Expenditures		**817.7**		721.4
TOTAL SUB-APPROPRIATION		**1,338.9**		794.8

[1] The increase is due to the realignment of 6.50 FTE in order to create the Food Commercialization and Marketing branch and an across government Cost of Living Adjustment. The Food Commercialization and Marketing branch is a Knowledge Centre supporting the department on its commitment to support increased value added processing of Manitoba commodities.

AGRICULTURAL CROWN LANDS – 4E

Objective

- To administer leases and permits as set out in policy and to represent the agriculture interests in Agricultural Crown lands for the benefit of both lessees and the Province of Manitoba.

Activity Identification

- Administer Agricultural Crown lands classified for agricultural use that includes long-term forage and cropping leases, permits and lands management.
- Represent agricultural interests in the assessment of Agricultural Crown lands for multi-resource use.
- Represent agricultural interests in the Provincial Land Sale Program.
- Cooperate with Prairie Farm Rehabilitation Administration (PFRA) in the operation of community pastures on Agricultural Crown lands.
- Work in cooperation with extension services to assist clients to improve their forage productivity.

Expected Results

- Administer approximately 2,297 long-term forage leases involving 1.58 million acres and 81 cropping leases involving 11,000 acres.
- Co-operation with Manitoba Conservation in the classification of Agricultural Crown lands for multi-resource utilization.
- Improved productivity on Agricultural Crown lands through partnering with extension staff in areas of forage and rangelands management.
- Along with PFRA, provide grazing on 24 community pastures involving 432,918 acres during the summer grazing season.

AGRICULTURAL CROWN LANDS – 4E

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Administrative Support	**11.00**	**451.8**	11.00	435.8
Employee Benefits		**54.8**		50.1
Less: Allowance for Staff Turnover	-	**(33.1)**	-	(46.2)
Total Salaries & Employee Benefits	**11.00**	**473.5**	11.00	439.7
OTHER EXPENDITURES				
Transportation		**30.5**		30.2
Communication		**21.1**		23.5
Supplies and Services		**97.2**		96.2
Minor Capital		**16.4**		16.2
Other Operating		**89.3**		92.8
Total Other Expenditures		**254.5**		258.9
TOTAL SUB-APPROPRIATION		**728.0**		698.6

INFRASTRUCTURE DEVELOPMENT GRANTS -- 4F

Objective

- To facilitate infrastructure projects which enhance sustainable economic development in various communities in Manitoba.

Activity Identification

- Provide technical and financial assistance to communities to foster new and expanding sustainable economic diversification projects and to enhance opportunities for local value added economic development.

Expected Results

- Infrastructure development to meet the needs of industry.

INFRASTRUCTURE DEVELOPMENT GRANTS – 4F

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		**3,150.0**		3,150.0
TOTAL SUB-APPROPRIATION		**3,150.0**		3,150.0

LESS: RECOVERABLE FROM RURAL ECONOMIC DEVELOPMENT INITIATIVES -- 4G

Objective

- To facilitate the funding necessary to enhance sustainable community and economic development in rural and northern Manitoba.

Activity Identification

- Provide for the recovery of expenditures related to Community, Co-operative and Regional Development Initiatives and Economic Development Initiatives and grants to the Regional Development Corporations, from the Rural Economic Development Initiatives Program.

Expected Results

- Funding for Rural Economic Development Initiative programs and for Regional Development Corporations to meet the requirements of rural and northern Manitoba.

LESS: RECOVERABLE FROM RURAL ECONOMIC DEVELOPMENT INITIATIVES (REDI) – 4G

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
Recoverable from REDI		**(4,183.8)**		(3,846.4)
TOTAL SUB-APPROPRIATION		**(4,183.8)**		(3,846.4)

RURAL ECONOMIC DEVELOPMENT INITIATIVES -- 4H

Objective

- To provide funding for community economic development projects and strategic economic initiatives.

- To provide capital funding for projects that will contribute to new capital investment and sustainable community economic development in rural and northern Manitoba.

Activity Identification

- Provide funding for community and economic development programs administered by Manitoba Agriculture, Food and Rural Initiatives, including the Community Enterprise Development Tax Credit, Hometown Manitoba, Feasibility Studies, Rural Entrepreneurial Assistance, Community Works Loans, Manitoba Agri-Ventures Initiative and Grow Bonds.

- Provide funding for programs administered by others which contribute to achieving the departmental mandate including Green Team, Partners with Youth and the Young Entrepreneur program.

- Provide funding for strategic initiatives which complement or enhance Departmental and Governmental efforts to support the development of healthy, vibrant and dynamic rural communities.

- Provide direct contributions to local governments and northern Manitoba communities to undertake infrastructure development, enhancement and renewal, and community economic development projects of local priority.

Expected Results

- Increased numbers of business assessments and start-ups or expansions in rural and northern Manitoba.

- Increased employment opportunities for rural and northern Manitobans, including youth.

- Increased direct and indirect local investment in infrastructure and community economic development activities and related employment.

- Increased levels of capital investment in rural and northern Manitoba.

RURAL ECONOMIC DEVELOPMENT INITIATIVES – 4H

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
Programs - Operating		**16,443.5** [1]		10,217.5
Programs - Capital Grants		**5,306.5**		4,757.5
TOTAL SUB-APPROPRIATION		**21,750.0**		14,975.0

[1] REDI reinvests 25% of revenue from Video Lottery Terminals (VLT's) back into rural Manitoba to promote rural economic development. The increase in REDI funding reflects the expected increase in VLT revenues.

Res./ App. No.	Agriculture, Food and Rural Initiatives (3) Details of Appropriation	**Estimates Of Expenditure 2005/2006 $(000's)**	Estimates Of Expenditure 2004/2005 $(000's)
3.5	COSTS RELATED TO CAPITAL ASSETS	**533.8**	516.4
	Provides for costs related to capital assets.		
(a)	Desktop Services	**219.9**	219.9
(b)	Amortization Expense	**272.6**	259.7
(c)	Interest Expense	**41.3**	36.8
		533.8	516.4

COMBINED – AMORTIZATION AND SOFTWARE LICENCES RELATED TO CAPITAL ASSETS – 5A, 5B

Objective

- To comply with Canadian Institute of Chartered Accountants standards that require that expenditures on tangible capital assets be amortized over the useful life of the asset.

Activity Identification

- Tangible capital assets are those with a useful life extending beyond one year which are acquired, constructed or developed and held for use, not for resale. Departmental tangible assets include machinery and equipment. Tangible capital assets with a value less than the accepted capitalization limit will be expensed in the year of acquisition.

- The amortization charges include amortization on the departmental machinery and equipment, as well as the department's share of amortization on computer hardware and transition costs. Included in these costs are annual charges for software licenses.

Expected Results

- Recognizing amortization in this way allocates the cost of capital assets to the periods of service provided and amortization is recorded as an expense in the statement of operations.

DESKTOP SERVICES -- 5A

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	**$(000's)**	FTE	$(000's)
OTHER EXPENDITURES				
(1) Amortization Expense - Transition		**80.3**		80.3
(2) Enterprise Software Licenses		**139.6**		139.6
TOTAL SUB-APPROPRIATION		**219.9**		219.9

AMORTIZATION EXPENSE -- 5B

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	**$(000's)**	FTE	$(000's)
OTHER EXPENDITURES				
Amortization Expense		**272.6**		259.7
TOTAL SUB-APPROPRIATION		**272.6**		259.7

INTEREST EXPENSE – 5C

Objective

- To provide for interest costs related to capital investment decisions made by the department.

Activity Identification

- This represents interest costs on borrowings related to investments in tangible capital assets.

- The capital asset purchases are recorded in Part B – Capital Investment. For more information on tangible capital assets and their amortization see Votes 5A and 5B.

Expected Results

- Provision of financing costs for capital investment related to the department.

INTEREST EXPENSE – 5C

	Estimates Of Expenditure 2005/2006		Estimates Of Expenditure 2004/2005	
	FTE	$(000's)	FTE	$(000's)
OTHER EXPENDITURES				
Interest Expense		**41.3**		36.8
TOTAL SUB-APPROPRIATION		**41.3**		36.8

PART 2

B -- CAPITAL INVESTMENT

PART 2 - B
ESTIMATES OF CAPITAL INVESTMENT
OF THE
PROVINCE OF MANITOBA

for the Fiscal Year Ending March 31, 2006

	ESTIMATES OF CAPITAL INVESTMENT 2005/2006 $(000's)	CHANGE FROM 2004/2005 %	ESTIMATES OF CAPITAL INVESTMENT 2004/2005 $(000's)
CAPITAL INVESTMENT	**165.5** [1]	(31.6)	242.0
Provides for the acquisition of equipment. For more information on tangible capital assets and their amortization see Vote 5.			
TOTAL	**165.5**	(31.6)	242.0

[1] The decrease is the result of the non-recurring purchases to equip the expanding Veterinary Services Lab in 2004/05. The 2005/06 planned purchases include equipment for the lab as well as the Crop Industry and GO Centres branches.

PART 3

HISTORICAL INFORMATION

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
FIVE YEAR EXPENDITURE AND STAFFING SUMMARY BY MAIN APPROPRIATION
FOR THE FISCAL YEAR ENDING MARCH 31, 2006

		ACTUAL/*ADJUSTED ESTIMATES OF EXPENDITURES						ADJUSTED ESTIMATES OF EXPENDITURE		PRINTED ESTIMATES OF EXPENDITURE	
		2001/2002		2002/2003		2003/2004		2004/2005		2005/2006	
		FTE	$(000's)	FTE	$(000's)	FTE	$(000's)	FTE	$(000's)	FTE	$(000's)
Policy and Management	(1)	36.39	2,389.0	36.39	2,577.0	35.39	2,643.5	82.08	7,012.7	91.50	7,991.3
Risk Management, Credit & Income Support Prgms.	(1)	101.00	72,621.7	101.00	76,659.7	101.00	89,386.6	158.00	87,360.4	150.00	107,117.4
Agri-Industry Development and Innovation	(1)	61.00	5,658.0	61.00	5,643.9	61.00	5,916.8	167.19	17,878.1	162.67	18,639.5
Agri-Food and Rural Development	(1)	157.73	15,184.4	157.73	14,836.9	157.73	15,820.7	208.91	33,311.7	196.01	40,081.7
Costs Related to Capital Assets	(1)	219.87	14,665.1	219.87	14,460.6	220.87	15,049.8		516.4		533.8
Rural and Northern Community Economic Development	(1)	29.00	14,614.4	30.00	18,058.4	30.00	18,253.7				
Policy & Economics	(1)	26.19	2,371.7	26.19	2,506.5	26.19	2,565.8				
Agriculture Research & Development	(1)	-	2,738.4		2,876.3		3,146.1				
Amortization and Other Costs Related to Capital Assets	(1)	-	833.2		808.5		549.0				
TOTAL		631.18	131,075.9	632.18	138,427.8	632.18	153,332.0	616.18	146,079.3	600.18	174,363.7

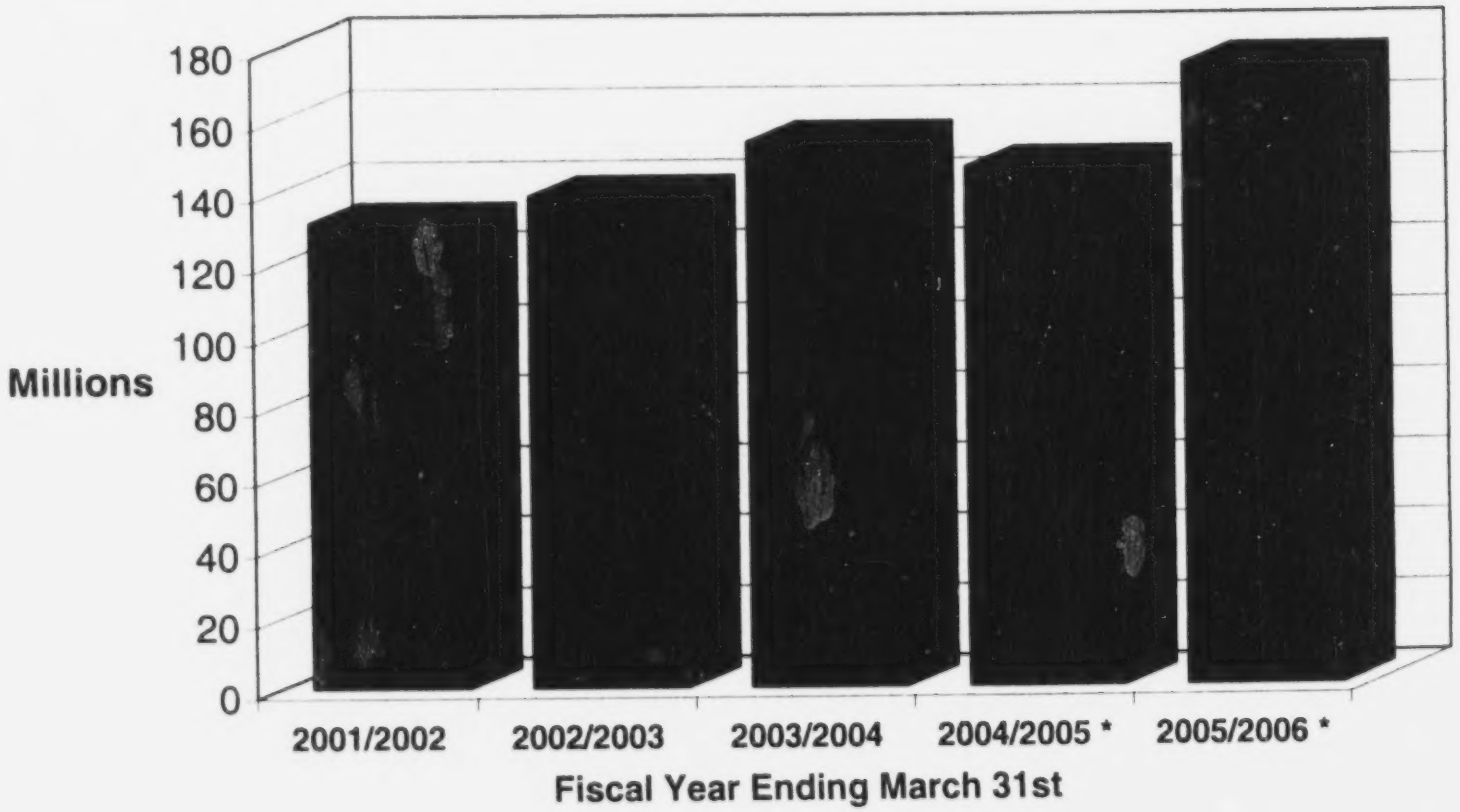
* Adjusted figures reflect historical data on a comparable basis in those appropriations affected by a re-organization during the years under review.

Restructured to reflect the change in accounting policy implemented in 1999/2000 regarding tangible capital assets. Assets are expressed over their life expectancy. Capital is classified into three categories - minor, amortization and Capital Investment (see Part 2-B).

NOTE:

(1) Included in 2005/06 is the first phase of the organizational restructuring for Growing Opportunities. The Department's programs and services were realigned to best meet local community and industry needs and to meet the Department's expanded mandate. The 2004/05 fiscal year was adjusted but the 2003/04, 2002/03 and 2001/02 years were not adjusted.

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
FIVE YEAR EXPENDITURE HISTORY
FOR THE FISCAL YEAR ENDING MARCH 31, 2006



* This summary includes three years (2001/02 - 2003/04) of historical data, the adjusted Estimates of Expenditure for the previous year, and the budget year Printed Estimates of Expenditure.

CHART 3

PART 4

GLOSSARY

GLOSSARY

Cost Element

A cost element is a classification of expenditures according to the nature of expense such as salaries, supplies and services, etc., which identifies the object of expenditure out of appropriation funds. The government accounting system tracks expenditures according to the following cost element groups:

Cost Element Group	Components
Salaries	Regular Earnings, Other Earnings (overtime, shift premium), Ministers and Members of the Legislative Assembly, Fringe Benefits, Other (Worker's Compensation Allowance, Supplement), Health and Education Tax Levy, Benefit Chargeback.
Grants and Transfer Payments	Discretionary Grant, Nondiscretionary Grant, Transfer Payment, Valuation Allowance, Capital Grant.
Transportation	Vehicles, Aircraft, Other (taxi, bus, freight, rail), Travel Agency Fees, Freight/Courier.
Communication	Telephone, Electronic Communication Services, Postal Services, Advertising/Program Promotion, Radio Systems, Other.
Supplies and Services	Operating Supplies, Materials, Office Supplies, Maintenance, Other Services, Rentals, Professional Services, Utilities, Other Fees.
Public Debt	Credit/Debit Card Fees, Gain/Loss on Foreign Exchange, Interest on Debt, Discount on Debt, Amortization - Debt, Interest Charges, Other Charges.
Minor Capital	Land, Buildings, Vehicles, Machinery and Equipment, Computers, Furniture, Leasehold Improvements, Loss on Sale of an Asset, Amortization Expense.
Other Operating	Accommodations, Food and Beverage, Computer Related Charges, Insurance Costs, Publications, Allowances and Other Financial Compensation, Other Personnel Costs (relocation/transfer costs), Other Operating (membership fees, hospitality, employee training, uniforms, conference/ convention registration fees, incidental allowances), Imputed Surcharges.

Cost Element Group	Components
Financial Assistance and Related Costs	Clothing for Citizens, Fees and Services, Assistance Payments (food, shelter, allowances, utilities), Transportation Health, Special Needs.

Employee Benefits

Costs incurred by government for its contributions to the Employment Insurance Program, Canada Pension Plan, Group Life Insurance Plan, Ambulance, Hospital Semi-Private Plan, as well as costs related to pension liability for new employees, and payments made under the Dental Plan, Long-Term Disability Plan and Levy for Health & Post Secondary Education.

Estimates of Expenditure (Adjusted)

A re-alignment of the previous year's estimates of expenditure for any organizational change to provide for more accurate and realistic comparisons from one budget year to the next.

Full Time Equivalent

A measurement for number of positions. Every full-time regular position represents one full-time equivalent position. Other categories (e.g., term, departmental, sessional, contract) are measured in proportional equivalents, e.g., a program with a vote of 1.50 term FTE could hire staff in any combination that results in a total of 1½ years (or 78 weeks) of employment (e.g., 6 staff for 3 months (13 weeks) each; 2 staff for 9 months (39 weeks) each; 1 full time and 1 half time staff for 1 year; 3 half time staff for 1 year, etc.).

For further information related to staffing, please refer to the Civil Service Commission's intranet website (HR Personnel/Guides/SAP – HR Data Standards).

Staff Categories

Managerial

Positions which have been delegated the authority and have the responsibility to plan, administer, and control the resources and activities of a defined organizational unit in the Manitoba Government, and are directly and fully accountable for:

- the utilization of resources in achieving planned objectives including the development of a budget and the initiation and authorization of expenditures; and,
- the organization's results and impacts.

Professional/Technical

Employees who have duties that relate to specific areas of program operations requiring some functional specialization.

Included in this category are employees classified within the following components and/or series:

Education	Engineers (O.P.E.E.P.M.)
Health	Legal Aid Lawyers (L.A.L.A.)
Legal, Inspection and Regulatory	Crown Attorneys (M.A.C.A.)
Physical Sciences	Doctors (M.M.A.)
Social Sciences	L.A.M.C. Staff
Trades, Operations and Services	Professional Officer Series
Personnel Officer Series	
Administration (with the exception of the Administrative Officer Series)	

NOTE: Those employees designated as managers and also classified within one of the above components or the excluded component shall be categorized only once, as managerial.

Administrative Support

Employees who have duties related to the provision of support and assistance to program operations.

Included in this category are employees classified within the clerical component or the Administrative Officer series.

Staff Turnover Allowance

An adjustment made to a salaries account to allow for attrition and staff turnover. It is a negative adjustment to enable the organization to more accurately display salary requirements.